

## NOTICE OF MEETING

# CULTURE, COMMUNITY SAFETY & ENVIRONMENT SCRUTINY PANEL

**Tuesday, 16th December, 2025, 6.30 pm - George Meehan House, 294 High Road N22 8JZ (watch the live meeting [Here](#) and watch the recording [here](#))**

**Councillors:** Makbule Gunes (Chair), Carroll, Luke Cawley-Harrison, Culverwell, George Dunstall, Grosskopf and Sue Jameson

**Quorum:** 3

### 1. FILMING AT MEETINGS

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### 2. APOLOGIES FOR ABSENCE

### 3. ITEMS OF URGENT BUSINESS

The Chair will consider the admission of any late items of urgent business (late items will be considered under the agenda item where they appear. New items will be dealt with as noted below).

### 4. DECLARATIONS OF INTEREST

A member with a disclosable pecuniary interest or a prejudicial interest in a matter who attends a meeting of the authority at which the matter is considered:

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent, and
- (ii) may not participate in any discussion or vote on the matter and must withdraw from the meeting room.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Register of Members' Interests or the subject of a pending notification must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal interests and prejudicial interests are defined at Paragraphs 5-7 and Appendix A of the Members' Code of Conduct

## **5. DEPUTATIONS/PETITIONS/PRESENTATIONS/QUESTIONS**

To consider any requests received in accordance with Part 4, Section B, Paragraph 29 of the Council's Constitution.

## **6. MINUTES**

To approve the minutes of the previous meeting.

## **7. DRAFT LIBRARY STRATEGY - 2026-2030**

To follow.

## **8. FINANCE UPDATE - Q2 2025/26 (PAGES 1 - 58)**

## **9. WORK PROGRAMME UPDATE (PAGES 59 - 68)**

## **10. NEW ITEMS OF URGENT BUSINESS**

To consider any items admitted at item 3 above.

## **11. DATES OF FUTURE MEETINGS**

Fola Irikefe, Principal Scrutiny Officer

Tel –

Email: fola.irikefe@haringey.gov.uk

Fiona Alderman

Director of Legal & Governance (Monitoring Officer)

George Meehan House, 294 High Road, Wood Green, N22 8JZ



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**Report for:** Culture, Community Safety and Environment Scrutiny Panel – 16<sup>th</sup> December 2025

**Title:** Finance Update – Q2 2025/26

**Item number:** 7

**Report authorised by:** Ayshe Simsek, Democratic Services & Scrutiny Manager

**Lead Officer:** Fola Irikefe, Principal Scrutiny Officer

**Ward(s) affected:** All

**Report for Key/ Non Key Decision:** N/A

**1. Describe the issue under consideration**

- 1.1 The report provided sets out the Council's financial position at Quarter 2 of the 2025/26 financial year.
- 1.2 The report was originally published as part of the agenda papers for the meeting of the Cabinet scheduled for 9<sup>th</sup> December 2025.
- 1.3 The Culture, Community Safety and Environment Scrutiny Panel is required to consider sections of the budget that are relevant to the panel focusing on areas of significant overspend and the delivery of savings which are RAG rated either red or amber.

**2. Recommendations**

- 2.1 That the Committee give consideration to the contents of the report, direct any questions to officers and submit any recommendations that may arise to the Overview and Scrutiny Committee.

**3. Background information**

- 3.1 Given the Council's challenging financial situation, the terms of reference for Overview and Scrutiny has been updated to allow more prominent focus on budget monitoring and performance. This includes in-year finance and performance monitoring items on a quarterly basis. The Panel considered the Quarter 1 in-year budget monitoring report at its meeting on 15th September.
- 3.2 The scrutiny of the draft Budget for 2026/27 and the Medium Term Financial Strategy (MTFS) for 2026/27-2030/31 took place through the Scrutiny Panels in November 2025 with recommendations due to be considered by the Overview & Scrutiny Committee in January 2026 before being submitted to the Cabinet.

**4. Statutory Officers comments**

- 4.1 Refer to the Finance Update Q2 report (Cabinet report – Section 12) provided for statutory officer comments.

### **5. Use of appendices**

- 2025/26 Finance Update Quarter 2 (report to Cabinet meeting, 9<sup>th</sup> Dec 2025)
- Appendix 3 – Culture, Strategy and Communication Directorate Level Forecast including Savings and Capital forecasts
- Appendix 6 – Environment and Residence Experience Directorate Level Forecast including Savings and Capital forecasts
- Appendix 8 – Proposed Virements (Revenue and Capital)
- Appendix 9 – Debt Write Off (includes less than £50,000 and greater than £50,000)

**Report for:** Cabinet – 9 December 2025

**Title:** 2025/26 Finance Update Quarter 2 (Period 6)

**Report**

**Authorised by:** Taryn Eves – Corporate Director of Finance and Resources (Section 151 Officer)

**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

**Ward(s) Affected:** All

**Report for Key/  
Non-Key Decision** Key

## 1. Introduction

- 1.1 This budget report covers the position at Quarter 2 of the 2025/26 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances compared to when the budget was set in March 2025.

### General Fund

- 1.2 The Council's financial forecast for Quarter 2 is £23.4m an improvement of £10.7m since Quarter 1. This is a significant positive movement, although welcomed, still represents a forecast overspend of £23.4m with an additional £37m of budgeted spend funded from Exceptional Financial Support (EFS). Improvements totalling £3.8m are seen across some directorates notably Children's, Adult Social Care and Housing Benefits. Most other services are broadly in line with the Quarter 1 forecasts. The real improvement in the Quarter 2 forecast is due to revised forecasts in corporate budgets and external income.
- 1.3 The forecast overspend is based on the latest available information and current assumptions about demand to the end of the year. Many services are impacted by external factors such as inflation and capacity within particular systems which are harder to accurately predict; housing is notably subject to this which is why the continued focus on reducing reliance on costly nightly paid emergency accommodation is critical. Although numbers across all demand led services remain high, there have been improvements since the last quarter where the number of older adults in a placement has stabilised at a similar level as this point last financial year at 2,059. Overall numbers in temporary accommodation (TA) continue to decrease, as a result of strong performances in both prevention and outflow from Temporary Accommodation (TA).
- 1.4 There remain a number of potential, unquantifiable risks within the £23.4m such as inflationary pressures, unfunded costs within schools due to falling rolls and additional bad debt provision requirements.
- 1.5 Since the last report, there has been some additional application of contingency largely for one-off projects which are expected to mitigate or avoid costs. At this point, circa £6m remains unallocated which, if not called on in the second half of the year, will be

available to mitigate the final overspend at year end. Any request for contingency is reviewed by the collective Corporate Leadership Team and where appropriate by the Financial Recovery Board. This helps to ensure that decisions on this scarce resource are taken with the widest available background knowledge, there is evidence that funding will mitigate or avoid costs and appropriate prioritisation can take place.

- 1.6 The Council has implemented additional spend control measures since the last report which includes reduced use of purchase cards, Section 151 scrutiny of all contract and decision reports above £25,000 and also a refreshed governance process by establishing the Finance Recovery Board chaired by the Chief Executive. Since the start of the year, the controls on spend have avoided close to £1m across revenue and capital. Each of these actions help to reduce the final Exceptional Finance Support (EFS) required at year end, which reduces future annual repayment commitments which cost circa £62,000 for every £1m borrowed. The work on rationalising the council's assets also continues, and receipts realised from surplus assets, under government dispensation, can also be used to mitigate the need to borrow to fund overspends.
- 1.7 Therefore, despite these controls, the Council is still forecast to spend £322.4m on day to day services, of which 72% of service spend is on supporting the most vulnerable through adult services, children's and education and temporary accommodation. There have been notable reductions in spend forecasts in Children's and Adult social care this quarter; the former due to refinements to assumptions on cost of care for children's placements; the latter due to updated income forecasts following a review of all income streams which has reduced the net cost of care package. In terms of capital investment, it is anticipated that £160.9m on capital investment will continue into schools, roads, the environment and its commercial and operation estate.

### **Dedicated Schools Grant (DSG)**

- 1.8 The Dedicated Schools Grant (DSG) forecast at Quarter 2 stands at £3.1m (£2.97m Qtr1) overspend. The pressure remains in the High Needs Block (HNB) which supports provision of delivery to children with Special Education Needs and Disabilities (SEND). This position is £1.5m off the target set out in the Safety Valve agreement, where the programme is expected to bring the HNB back into surplus by March 2028. Increased placement costs and greater complexity of need are driving the increased forecast spend against target and the service are currently undertaking analysis to inform steps to address this overspend.

### **Housing Revenue Account (HRA)**

- 1.9 At Quarter 2 the Housing Revenue Account is reporting a projected underspend of £514,000 driven by mitigating actions put in place to address the overspends reported in Quarter 1 which includes delays to recruitment. Key risks remain in the areas of disrepair legal cost, rental income recovery and a delay in the delivery of capital works is resulting in a forecast underspend on borrowing costs. Continued focus on recruitment, procurement, and cost control will be essential to managing the year end position and remaining in surplus.
- 1.10 The underspend is largely from Housing Management (£645,000), mainly from staffing vacancies and reduced emergency hotel accommodation costs. However, future



demand from damp and mould casework under Awaab's Law could increase pressures by year end and will be closely monitored. Rental income is under-recovering which will be partly offset by lower capital financing costs from the capital programme slippage. Minor underspends in Asset Management and the Housing Improvement Programme offer further mitigations. There will be a continued focus on recruitment, procurement, and cost control to manage year-end risks remain in surplus.

## Capital

- 1.11 In September 2025, the Council agreed a revised Quarter 1 General Fund capital budget of £184.034m. The revised budget as set out in this report is £180.175m which incorporates Quarter 2 budget adjustments of £3.860m, given current status of projects. Using this revised budget of £180.175m, the General Fund capital forecast spend at Quarter 2 is £160.9m which is £19.2m under the revised budget.
- 1.12 In March 2025, Council agreed HRA capital budget of £333.767m. This was revised to £341.653 following cabinet approval of carry forward budget of £7.886m from 2024/25. Using this revised budget of £341.653m, The HRA capital forecast spend is £281.944m, which is £59.709m under the revised budget.
- 1.13 The budget adjustments proposed against the general fund capital programme in Quarter 2 amount to £3.9m. The table below provides an overview of these Quarter 2 budget adjustments and further details are set out in Appendix 8.

**Table 1 - General fund capital programme adjustments**

<b>Qtr. 2 General Fund Budget Adjustment</b>	<b>(£'000)</b>
Capital budget slippage	(4,906)
External funding recognition	3,923
S106 Funding recognition	167
Budget duplicate deletion	(3,044)
	<b><u>(3,860)</u></b>

(i) **£4.9m reduction in Capital Spend Budget.** Capital budget slippage consists of: £1.4m on Asset Management of Council buildings, £1.3m on Your Seven Sisters project, £1.0m on the Wood Green Regeneration projects, £0.9m on the General Fund element of High Road West and £0.3m on Waste Management (deferred utilisation of a DEFRA grant).

(ii) **£3.9m increase in Capital income budget.** External funding recognition mainly consists of: £1.4m revised 2025/26 TFL Local Implementation Plan budget allocation, £0.9m Football Foundation Play Zones funding, £0.7m 2025/26 UK Shared Prosperity Fund (UKSPF); and other minor capital grants and contributions.

(iii) **£3.0m reduction in Capital Spend Budget.** Budget duplicate deletion is in relation to the deletion of budget double counting within the Walking & Cycling Action

programmes (3 schemes), Road danger reduction, School streets and Streetspace plan (Low Traffic Neighbourhood) capital schemes. The programmes are a mixture of funding from SCIL and TfL LIP spread over six schemes. The review identified the double count. However, as the schemes are all externally funded, the resolution of the position does not result in additional resources being available.

## **Finance Response and Recovery Plans**

- 1.14 As a result of the Council's financial position and the reliance on Exceptional Financial Support, Financial Response and Recovery Plans are in place and aimed at taking the necessary action to reduce the reliance on EFS and restore the Council's financial resilience and sustainability. Additional spend control measures have been implemented since the previous report alongside revised governance arrangements and programme support. Close to £1m spend has been avoided in the first two quarters of the year and progress continues to be made against the actions in the agreed plans. Further details can be found in Section 7 and Appendix 10 of the report.

## **2. Cabinet Member Introduction**

- 2.1 This report provides an update of our financial position for Quarter 2 of 2025/26. While the report still shows an overspend on the general fund of £23.4m, it is encouraging that this has reduced since the Quarter 1 update brought to Cabinet. Of specific note is that there is an improved position in both Adult social care and Temporary Accommodation: the two services with the greatest pressure.
- 2.2 Officers are working across the council, to examine and reduce the amount we spend. While the measures in place have reduced spend, the definition of what is essential may need to be revised going forward.
- 2.3 The Housing Revenue Account (HRA) is affected by the rising cost of repairs and associated works including damp and mould and disrepair cases. The increased investment is necessary to bring our homes up to standard, so that all our tenants and leaseholders live in homes that are well maintained and comfortable. A place they are proud to call home.
- 2.4 Our capital programme is under constant review to reduce the revenue costs of borrowing – and a number of projects have been paused. However, our priority capital investments are continuing – especially where they save us revenue costs in the long-run. We will continue to build new council homes – creating affordable homes that our residents need and reducing the costs that unaffordable housing causes for other public services.
- 2.5 Despite all the measures we have and are putting in place, the level of need does not match the funding we have. We recognise the uplift in funding that the new government has provided to Haringey – and that they were never of course going to be able to reverse a decade and a half of austerity overnight. But we continue to lobby and to make the case for fair funding for boroughs such as ours.

## **3. Recommendations**

Cabinet is recommended to:

- 3.1. Note the forecast total revenue outturn variance for the General Fund of **£23.4m** comprising **£14.72m** base budget pressures and **£8.7m** non delivery of savings delivery. (Section 6, Table 2 and Appendices 1 to 7).
- 3.2. Note the net DSG forecast of £3.1m overspend. (Section 6 and Appendix 1).
- 3.3. Note the net Housing Revenue Account (HRA) forecast underspend is £514,000 (Section 6 and Appendix 7).
- 3.4. Note the forecast General Fund and HRA Capital expenditure of £441.4m, which equates to 85% of the total 2025/26 quarter two revised budget position. (Section 9).
- 3.5. Approve the revenue budget virements and receipt of grants as set out in Appendix 8.
- 3.6. Approve the proposed budget adjustments and virements to the capital programme as set out in Table 5 and Appendix 8.
- 3.7. Note the debt write-offs approved in Quarter 2 2025/26 which have been approved by the Corporate Director of Finance and Resources under delegated authority, or for those above £50,000, by the Cabinet Member for Finance (Appendix 9) as set out in the Constitution.
- 3.8. Note the Finance Response and Recovery Plans and progress against actions as at Quarter 2 (Appendix 10).
- 3.9. Note the decision not to participate in the 8 Authority Pool during the 2026/27 financial year taken by the Director of Finance and Corporate Resources, following consultation with the Lead Member for Finance and Corporate Services.

#### 4. **Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management is an essential part of delivering the council's priorities as set out in the Corporate Delivery Plan and to meet its statutory duties. This is made more critically important than ever because of the uncertainties surrounding the Council's challenging financial position, which is being impacted by Government funding, high demand for services, particularly for the most vulnerable and the wider economic outlook. This is creating an ongoing reliance on Exceptional Financial Support.

#### 5. **Alternative Options Considered**

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Corporate Director of Finance and Resources (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered. The remainder of this report and the accompanying appendices sets out the current forecast budget position in more detail.

#### 6. **General Fund Revenue Outturn and Un-forecast Risks & Issues**

## Forecast Revenue Outturn

- 6.1. Table 2 below sets out the end of year financial forecast as at Quarter 2 for services against the revised budget which reflects virements transacted during the year and Corporate overheads. These are presented by directorate and illustrate where variances are a result of pressures on the base budget or from the non-delivery of anticipated savings in the year. The forecast of the Dedicated Schools Grant (DSG) and the Housing Revenue Account (HRA) is also shown to provide the overall Council position.
- 6.2. The forecast directorate overspend has improved to £26.3m from the £30.1m reported in Quarter one. Although the most significant areas of overspend continue to be seen in the demand led services (Adult Social Care, Children's and Housing Demand), each of these have shown downward movements since the last report, in total a reduction of £3.2m.
- 6.3. This improvement has been offset by the need to recognise an unbudgeted need for additional bad debt provision. An estimated figure of £3.9m has been included in the forecast this quarter but further due diligence is being undertaken and there is a risk that this figure may need to be increased by Quarter 3.
- 6.4. The Quarter one overspend in property related services of £4.3m has increased to £4.6m. Work continues with the longer term plans as well as short term options to mitigate the spend pressures and income collection shortfalls. A bid for one-off contingency resource has been agreed to build capacity to recover outstanding commercial property related debt and collect additional income expected following lease and rent reviews.
- 6.5. Following rigorous work undertaken by the Benefits team to improve quality within the administration of housing benefits it is expected that full subsidy will be claimed for official error overpayments created in 2025/26. This has improved the position by £775k. This is a direct result of a reduction in the number of official error overpayments being created, alongside revised guidance from the Department for Work and Pension (DWP) about the reclassification of historical overpayments. Following engagement by officers in the Benefits team with the DWP in respect of historic overpayments and subsidy loss calculations alongside the subsequent reclassification, the council is also now able to claim for a further £1.56m for overpayments created in 2024/25 but it is not clear yet on when this additional funding will be received.
- 6.6. The Benefits budget does however remain under pressure from partially subsidised statutory supported accommodation payments, which are estimated to be £1.14m, and the reduction of overpayment income from both repayments and government subsidy continues to reduce due to the migration to Universal Credit.
- 6.7. Finally, the Benefits team remains under significant workload pressures due to a high volume of work needing to be processed. A one off use of contingency has been agreed to target the backlog and ensure that changes to claimants' circumstances are processed as quickly as possible.
- 6.8. Detailed forecasts have been undertaken since Quarter 1 on both Treasury and Capital financing budgets. A commissioned review by external advisors last year made

recommendations to amend the approach to historic minimum revenue provisions (MRP). These recommendations were not included in the revised capital strategy and programme agreed by Full Council in March and therefore has resulted in a £2m underspend against budget to be forecast.

- 6.9. The existing Treasury Management Strategy Statement (TMSS) also agreed in March included assumptions about in year bank interest rates and capital expenditure. Now halfway through the year, these assumptions have been tested against actual spend to date and forecasts to the end of the year. As capital expenditure is now expected to be lower than budgeted, £3.4m underspend is forecast; £1.7m in relation to interest repayments and £1.7m in interest income as cash balances for investment are higher than forecast.
- 6.10. The Corporate Director of Finance and Corporate Resources has undertaken a detailed review of the current reserve balances over the last few months. This work is largely completed and should enable some funds to be released before year end to offset the current overspend. The final figure will be included in the Quarter 3 report.
- 6.11. A mid year review of arrears across all key income streams has also taken place. Most service areas have determined either that existing provisions are adequate or have already included an estimate of increased value in the Quarter 2 forecasts. However, largely because of the on-going cost of living pressure on residents and businesses, a holding figure has been added to the corporate budgets to cover any as yet un-forecast provision needed across the second half of the year.
- 6.12. Finally, £5.2m of prior year unbudgeted collection fund surplus' has now been built into the year end forecast.
- 6.13. In total, £6.9m of the improved forecast relates to corporate budgets. To date circa £3.5m of the corporate general contingency has been allocated in Quarter 2 leaving a remaining balance of around £6m which at year end, which if not utilised would offset the final outturn position.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/u nder- spend)	Non Delive ry of Savings	Q2 Total Variance	Q1 Total Variance	Movem ent Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children's Services	78,673	81,659	466	2,521	2,987	4,094	(1,107)
AHH Director of Adult & Social Services	105,247	110,956	4,702	1,008	5,710	7,561	(1,851)
AHH Housing Demand	28,385	39,620	11,235		11,235	11,430	(195)
AHH Director of Public Health							
Environment & Resident Experience	17,341	18,367	1,276	(249)	1,027	1,085	(58)
Environment & Resident Experience HB	1,829	2,131	302		302	1,077	(775)
Culture, Strategy & Communities	12,598	13,017	183	236	419	494	(75)
Finance and Resources	2,133	6,747	4,613		4,613	4,310	303
<b>Directorate Service- Total</b>	<b>246,205</b>	<b>272,497</b>	<b>22,776</b>	<b>3,516</b>	<b>26,292</b>	<b>30,051</b>	<b>(3,759)</b>
Capital Financing Charges	22,293	20,259	(2,034)		(2,034)		(2,034)
Contingency	9,285	14,473	(1)	5,189	5,188	5,189	(1)
Treasury Management Charges	17,350	13,900	(3,450)		(3,450)		(3,450)
Other Corporate Budgets	35,595	34,345	(1,251)		(1,251)	(1,155)	(96)
Bad Debt Provision		3,900	3,900		3,900		3,900
Exceptional Finance Support	(37,020)	(37,020)					
<b>Corporate Budgets - Non Service Total</b>	<b>47,503</b>	<b>49,857</b>	<b>(2,835)</b>	<b>5,189</b>	<b>2,354</b>	<b>4,034</b>	<b>(1,680)</b>
<b>General Fund-Directorate Service &amp; Non-Service</b>	<b>293,708</b>	<b>322,354</b>	<b>19,941</b>	<b>8,705</b>	<b>28,646</b>	<b>34,085</b>	<b>(5,439)</b>
External Finance	(293,707)	(298,930)	(5,223)		(5,223)		(5,223)
<b>GENERAL FUND TOTAL</b>	<b>1</b>	<b>23,424</b>	<b>14,718</b>	<b>8,705</b>	<b>23,423</b>	<b>34,085</b>	<b>(10,662)</b>
DSG	( )	3,067	3,067		3,067	2,974	93
HRA	(1)	(515)	(514)		(514)	574	(1,088)
<b>HARINGEY TOTAL</b>	<b>( )</b>	<b>25,976</b>	<b>17,271</b>	<b>8,705</b>	<b>25,976</b>	<b>37,633</b>	<b>(11,657)</b>

### Progress against 2025/26 Savings

- 6.14. The 2025/26 budget agreed by Council on 3 March included planned savings of £29.3m. It is forecast that £23.0m (78%) of savings are expected to be delivered and £14.9m (45%) savings remain ragged Amber or Red.
- 6.15. Through the Financial Recovery Plan, stronger controls for monitoring and reporting on the delivery of all savings have been implemented. This includes additional reporting and challenge around delivering the agreed changes, regular review by the Financial Recovery Board and more focused support as larger cross cutting savings are now being governed and delivered as Category A projects. The Council needs to be in a position that all savings agreed each year are delivered in full and progress continues to be reported to Corporate Leadership Team (CLT) monthly.

- 6.16. A summary of progress by Directorate/Service is shown in Table 3 below which is based on a weighted analysis of the projected savings to date. A more detailed analysis of delivery against the £29.3m can be found in the Directorate Appendices 1-7.

**Table 3 - Total Savings and Management Actions Delivery**

Directorate	2025/26 FY Savings £'000s	2025/26 YTD Savings Delivery £'000	2025/26 Projecte d Full Year Savings £'000s	2025/26 Shortfal l	Green	Amber	Red
Adults, Housing & Health ASC	-3,963	-20	-2,955	-1,008	-2,230	-1,333	-400
Adults, Housing & Health HD	-3,438	-101	-3,438	0	-3,438	0	0
Adults, Housing & Health PH	-295	0	-295	0	-295	0	0
Children's Services	-3,065	0	-544	-2,521	-150	-100	-2,815
Environment and Resident Experience	-5,417	-758	-5,666	249	-2,365	-125	-2,927
Environment and Resident Experience (CTRS)	-2,000	-4,400	-4,400	2,400	-2,000	0	0
Finance & Resources	-3,329	0	-3,329	0	-3,329	0	0
Culture, Strategy and Communities	-1,791	0	-1,555	-236	-1,465	-90	-236
CEO	-250	0	-250	0	-250	0	0
Cross Council _ to be allocated	-5,749	0	-560	-5,189	-460	0	-5,289
<b>Total</b>	<b>-29,297</b>	<b>-5,279</b>	<b>-22,992</b>	<b>-6,305</b>	<b>-15,982</b>	<b>-1,648</b>	<b>-11,667</b>

### Cross Council Saving Initiatives

- 6.17. The savings programme includes a number of council-wide initiatives. These include 5% workforce spend reductions factored into directorate savings budgets and £5.7m currently held corporately as work is still ongoing to identify the service budgets where these savings will be realised. These mainly include:

- £3.2m Commissioning Procurement and Contract Management
- £1.0m Enabling Services
- £1.29m Commercial Income.
- £360,000 Service Modernisation

More detail on these savings is set out below.

### 5% Workforce Savings

- 6.18. The 2025/26 budget for staffing costs is £186m which reflects the agreed 5% reduction equating to £8.5m. Most services are on track to deliver by the year end with the exception of children's services and Environment and Resident Experience where alternative mitigations will need to be identified. There are however, risks on delivery in other areas and these are highlighted within the individual service appendices. There is no single approach and services are using a range of tools, including:

- Restructures to reduce the number of posts, including senior management.
- Reduce spend on agency staff.
- Holding vacancies for non-essential roles.

In addition, there are tighter controls on recruitment of non-essential roles through the Recruitment Panel. The latest People Report indicates that these measures are having an impact on staffing numbers, particularly agency staff, which fell by 170 between September 2024 and June 2025, reducing the annual sum spent on agency staff by more than £10m to £22.7m annualised cost. Appointments of permanent staff also slowed down with the result that the total size of the workforce across permanent and temporary staff fell slightly by 1.6%. It is important that the focus to date is maintained to ensure full delivery of the committed staffing savings and to help mitigate the forecast overspend. Further updates will be provided in the Quarter 3 report.

### **Enabling Services**

- 6.19. A review of all enabling services is underway to reduce spend on staffing across all services. This will develop new delivery models that will reduce duplication across services and ensure efficient support to all frontline services across the organisation. The first service to be reviewed is 'project management' resource and there is now a pipeline of similar reviews planned over the next two years, including, finance, HR, business support, procurement, digital and communication and engagement. Savings of £2.5m are planned over the next three years of which £1m was expected in 2025/26. As highlighted in the previous report, delays in the commencement of this work means that it is now unlikely to be achieved this year. Mitigations continue to be explored but prudently at Quarter 2 the saving continues to be forecast as red.

### **Service Modernisation**

- 6.20. Over the next three years, the Council is working to deliver £6.8m of reductions from investment into digital tools and services. Delivery is being enabled through the Service Modernisation Programme Service which includes 16 live projects and a pipeline of over 60 additional projects, with a focus on reducing the cost of delivering services and/or improving the resident experience and more efficient ways of working for staff using digital technology. Currently, £1m savings have been identified for 2026/27 with a further £1.7m in the pipeline.
- 6.21. The priority to date has been on Adult Services, Children's Services and Housing given the high spend in these areas. The implementation of Netcall as a key technology platform to enable user-friendly services with automation and self-service is nearing completion. All services will be subject to review over the next two years, and this explains why some Directorate are reporting their proportion of the savings as RED in year. It is recognised that moving through the process of identifying a saving, prioritising resources, discovery, design and implementation requires time to provide assurance of successful delivery. Consequently, the £2m saving target for 2026/27 has been re-profiled to 2028/29 and the 2026/27 budget report presented to Cabinet on 11 November reflects this re-profiling.

### **Income Generation**

- 6.22. Income generation is a vital part of the Council's financial sustainability and protecting services so all opportunities need to be identified. Previously approved income



opportunities and £500,000 of new opportunities have been combined for 2025/26. This was planned to be delivered via a new cross Council Income Generation programme however, early indications have highlighted that this approach was not delivering as expected and is now being picked up through the Finance Recovery programme.

### **Asset Management**

- 6.23. A review of the Council's operational and commercial estate is underway and continues to maximise income from the commercial portfolio, efficient use of the operational estate and capital receipts from properties surplus to requirement. Savings are achieved through increased income and reduced borrowing costs on the capital programme. In 2025/26, £868,000 of savings / income are assumed. The Council has reviewed and achieved a significant proportion to date and further in the pipeline, which subject to contract will enable the £868,000 target to be achieved, in conjunction with capital receipts via the disposal programme.

### **Capital Financing and Treasury Management**

- 6.24. Capital Financing and Treasury Management costs are primarily the costs associated with the borrowing undertaken to finance the Council's Capital Programme. The Council will invest sums it receives in advance of utilisation to generate an income in the form of interest received. The income and expenditure detailed in the paragraph below are driven by projected activity levels of the Capital Programme and fluctuations in interest rates.
- 6.25. Detailed forecasts have been undertaken since Quarter One.
- 6.26. A commissioned review by external advisors last year made recommendations to amend the approach to historic minimum revenue provision (MRP). These recommendations were included in the revised capital strategy agreed by Full Council in March 2025 but not reflected within the budget and therefore a £2m underspend against budget is forecast.
- 6.27. The existing Treasury Management Strategy Statement (TMSS) also agreed in March 2025 included assumptions about in year bank interest rates and capital expenditure. Now halfway through the year, these assumptions have been tested against actual spend to date and forecasts to the end of the year. As capital expenditure is now expected to be lower than budgeted, £3.4m underspend is forecast; £1.7m in relation to interest repayments and £1.7m in interest income as cash balances are higher than forecast.
- 6.28. A component of the forecast cost is the financing cost of the Exceptional Financial Support (EFS) provided by Central Government. If the assumed £37m EFS for 2025/26 is fully utilised as well as the £10m covering the 2024/25 overspend. This means that in 2025/26, it is expected that the Council will bear an additional £2.91m (£47m x 6.2%) of capital financing costs it could otherwise utilise elsewhere in the provision of service. Any eventual overspend at year end will need to be funded either from capital receipt income or from additional borrowing. If additional borrowing is required, this will change the current forecast.

### **Collection Fund Forecast**

- 6.29. Collection rates for both in year bills and arrears against both Council Tax and Business Rates are monitored and reviewed monthly. Progress is assessed against the agreed collection targets which for Council Tax is 95.75% and 94% for Business Rates.
- 6.30. Nationally published statistics on Council Tax collection rates since 2020/21 show that collection picked up post a COVID pandemic drop but since 2023/24 rates have started to fall again. The Outer London average collection for last financial year (2024/25) was 95.3% and for Inner London was 93.8%. In 2024/25 Haringey achieved 94.03%, higher than many nearest neighbours.
- 6.31. Unfortunately, the downward trend is continuing in year and at Quarter 2, the collection rate was 2.93% down against a target of 95.75%. A small use of corporate contingency has been agreed to bring in external resources to tackle the backlog in. It is expected that this will increase income received and an update on progress will be provided for Quarter 3.
- 6.32. Collection of Business Rates is also below the 94% target, by 2.10% however, some of this is due to delays in receiving due funds from the DfE in relation to schools.
- 6.33. Recovery of money owed from previous years, 'arrears', is tracking ahead of the targets. Some of this recovery activity is funded by grant from the GLA.

## **Risks, Reserves and Contingency**

### **Risks and Issues**

- 6.34. External factors can negatively impact the Council's budgetary position. At Quarter 2 inflation remained above the Government target of 2%. The latest reported CPI for September 2025 was 3.8% an increase of 0.2% compared to June and significantly higher than the 1.7% in September 2024. Inflation impacts all residents and businesses to some extent which may be linked to the falling Council Tax and Business Rates collection rates. Council service providers will seek to recoup inflationary increases via higher charges which are being seen in the care services.
- 6.35. The Bank of England (BoE) base rate remains at 4%, the same as the previous quarter. The Autumn Budget may lead to a change in this rate as markets respond to the Chancellor's statement. Any increase will impact on borrowing but could also mean additional investment income.
- 6.36. Officers continue to monitor these national indicators and work closely with external treasury advisors to keep abreast of future forecasts notably on bank rates. This is vital given the expected increase in use of Exceptional Financial Support via borrowing due to the overspend forecast.
- 6.37. With inflation remaining above the 2% target, collection of money owed to the Council is likely to remain challenging and therefore additional provision may be required to be made this financial year to cover bad debts. A mid year review of the main income areas. Any known additional requirement has been built into forecasts already or current provisions deemed as sufficient. Despite this work, 6 months of the year remain, and it

must be recognised that increased provisions may be required as part of the year end accounting.

- 6.38. Overall, the current overall general fund forecast at Quarter 2 is in line with the outturn last year. However, this is significantly above the 2025/26 budgeted figure and there also remains an unquantifiable risk that the forecasts themselves may not be as accurate because of incorrect assumptions, unreliable data or unforeseen pressures. This is always a risk and made more significant this year due to the Council's weak financial position. The Finance Response and Recovery plans which together set out actions to reduce the need to draw down on EFS in the current year and beyond and improve financial resilience and sustainability will be critical in helping to mitigate this. Details of these plans and progress is in Appendix 10 of the report.
- 6.39. The Dedicated Schools Grant historic deficit opening balance for 2025/26 was £9.5m, and with an in-year forecast deficit of £3.1m at Quarter 2, the total forecast closing deficit for 2025/26 is £12.5m. This deficit is held separately to the General Fund account. Funding is still passported to schools and the deficit position results in cash out from the Council exceeding available DSG budgets. This will have an impact on the Council's Treasury Budget because the council will have reduced cash balances, therefore less opportunity to receive investment income. The loss of investment income due to forecast DSG deficit balances is estimated to be circa £500,000 in 2025/26 assuming an average return of 4.00%.
- 6.40. In 2025/26, schools across Haringey continue to face financial difficulties in operating within their allocated budgets. Like most London Boroughs, Haringey is seeing a significant decline in primary school rolls and is now seeing the same impact in secondary schools, as a result of population trends of declining numbers of school age children. Appendix 1 includes a detailed update on the number of schools in deficit as well as the trend of reducing primary school rolls. Both are risks to the Council's General Fund. The Council is working closely with schools on their budget deficits however where it is known that a school has had to close because of falling rolls, the deficit becomes a pressure for the council either via redundancy costs or closure with deficit bank balances. In total, schools have moved from a surplus outturn of £11.2m in 2020/21 to a deficit outturn of £2.6m in 2024/25 and is now forecasting a year end deficit of £10.7m at Quarter 2 for 2025/26. Since 2020/21, this is a worsening position of nearly £22m over 5 years.
- 6.41. In summary, there remains a real risk that the current **£23.4m** forecast overspend could worsen by the year end. This would require additional exceptional financial support from government over and above the £37m already assumed when the budget was set. It is prudent to assume that this would need to be funded from borrowing which for every £1m adds an additional, £62,000 in revenue costs per annum for 20 years assuming principal is repaid on maturity.
- 6.42. The Corporate Director of Finance and Corporate Resources has undertaken a detailed review of the current reserve balances over the last few months. This work is largely completed and should enable some funds to be released before year end to offset the current overspend. The final figure will be included in the Quarter 3 report but is expected to result in only a small improvement to the position. It should be noted that use of reserves is a one off mitigation.

- 6.43. Appendices 1-7 and Table 2 set out the full details of service spend and end of year forecasts, together with details of any mitigating action.

### **General Contingency**

- 6.44. In total, the 2025/26 budget was set with a £10.1m general contingency to meet any unplanned expenditure and mitigate against any non-delivery of savings or planned income. As at Quarter 2, £3.5m of this has been allocated,
- 6.45. Given the forecast outturn position at Quarter 2, full utilisation of the remaining contingency by year end has been assumed in the projections as the Council must mitigate down as far as possible the use of borrowing through EFS.
- 6.46. The 2025/26 budget also included £10.2m to cover the estimated cost of the pay award, redundancy costs not able to be met by the service and contractual inflation. The pay award has now been agreed and relevant budgets allocated to the service lines as has the majority of planned contract inflation. Any remaining budgets not yet allocated continue to be assumed to be fully allocated to services during the year and anything residual will be used to offset the overall council overspend.

### **Reserves**

- 6.47. The Councils corporate reserves balance is currently forecast to be £42.8m in March 2026, of which £27.7m is assumed to be committed as presented in the table below. Effectively the only available cash balance at year end is the General Fund Reserve at just over £15.1m.
- 6.48. A forecast of reserve balances to 31 March 2028 is shown in Table 4. This will be updated quarterly on any in year movements and a more detailed forecast in the Budget report to Cabinet in February 2026.

**Table 4: Reserves Forecasts to March 2028**

Reserves	Actual	Forecast		
	31 March 2025	March 2026	March 2027	March 2028
	£'000	£'000	£'000	£'000
General Fund Reserve	15,140	15,140	15,140	15,140
<b>Risks and Uncertainties</b>				
Transformation Reserve	0	0	0	0
Labour market resilience reserve	186	0	0	0
Budget Planning reserve	1,141	0	0	3,000
Collection Fund	1,231	0	0	0
<b>Total Risk and Uncertainties</b>	<b>2,558</b>	<b>0</b>	<b>0</b>	<b>3,000</b>
<b>Contracts and Commitments</b>				
Services Reserve	9,358	9,358	9,358	9,358

Unspent grants reserve	10,391	10,391	10,391	10,391
PFI lifecycle reserve	3,959	0	0	0
Debt Repayment Reserve	1,072	1,072	1,072	1,072
Insurance Reserve	5,510	5,510	5,510	5,510
Schools Reserve	1,344	1,344	1,344	1,344
<b>Total Contracts and Commitments</b>	<b>31,634</b>	<b>27,675</b>	<b>27,675</b>	<b>27,675</b>
<b>Grand Total</b>	<b>49,332</b>	<b>42,815</b>	<b>42,815</b>	<b>46,815</b>

## 7 Financial Response and Recovery Plans

- 7.1 In light of the Council's financial position and the reliance on Exceptional Financial Support from Government in 2024/25 and 2025/26, emergency financial controls have been put in place across the organisation to reduce non-essential spend.
- 7.2 The Council has implemented additional spend control measures since the last report which include reduced use of purchase cards, Section 151 scrutiny of all contract and decision reports above £25,000 and a refreshed governance process. This new process maintains the 6-weekly Financial Recovery Cabinet Group, chaired by the Leader to ensure clear political oversight of the emergency procedures but the previous Financial Recovery Gold and Silver groups have been replaced by a new Financial Recovery Board. This has oversight of the financial recovery and sets the strategy and direction to the organisation in respect of the Financial Recovery Plan. The group will also provide accountability and assurance in respect of progress against the delivery of the plan and the savings. It is now supported by dedicated staff seconded from across the Council specifically to ensure pace and delivery can be delivered and maintained.
- 7.3 Since the start of the year, the controls on spend have avoided close to £1m across revenue and capital. Each of these actions help to reduce the final Exceptional Finance Support (EFS) required at year end, which reduces future annual repayment commitments which cost circa £62,000 for every £1m borrowed. The work on rationalising the council's assets also continues, and receipts realised from surplus assets which under government dispensation can also be used to mitigate the need to borrow to fund overspends.
- 7.4 The implementation of the Financial Response and Recovery Plans is aimed at taking the necessary action to reduce the reliance on EFS (Finance Response Plan) and restore the Council's financial resilience and sustainability (Finance Recovery Plan). There are clear links between the two plans and delivery on the response plan should be considered alongside the recovery plan. It is recognised that the recovery plan will take longer to deliver and outcomes achieved.
- 7.5 The Council has made progress against the actions in these plans with the detail set out in Appendix 10.

## 8 Council Debt and Write Offs for Quarter 2

- 8.1 Appendix 9 provides a summary of the council debts which have been written off in Quarter 2, totalling **£4.844m**, of which 81% are Parking debts. Of the parking related debt, circa £1.5m related to cases that had been through the recovery process and the associated warrants were no longer valid (expiring after 12 months) and could not be pursued. Following review of the individual cases, these are deemed extremely unlikely to be recovered and have been approved for write off by the Corporate Director of Finance and Resources (S151 Officer) under delegated authority and as set out in the Financial Regulations.
- 8.2 Under Haringey's constitution debts of £50,000 or more proposed for write off require the approval of the Cabinet Member for Finance and Resources or Cabinet. This quarter there are two such debts totalling **£315,222** which have been approved by the Cabinet Member for Finance and Resources. Details of these are set out in Appendix 9.
- 8.3 Corporate debt levels continue to rise. Key actions underway include:
- **Strategic Write-Offs:** Implementing a structured write-off process to eliminate debt deemed irrecoverable.
  - **Data-Driven Recovery:** Using propensity-to-pay analytics to prioritise recovery efforts.
  - **Debt Recovery Strategy:** Strengthening internal recovery mechanisms to maximise returns.
  - **External Partnerships:** Exploring external service providers to support early-stage intervention and post-internal recovery efforts.
- 8.4 These measures aim to improve transparency, enhance recovery rates, and ensure resources are focused where they will have the greatest impact.

## 9 Capital Expenditure Forecast at Quarter Two

- 9.1 As shown in Table 5 the revised budget for the Capital Programme in 2025/26 is £525.7m, which includes the July Cabinet agreed carried forwards and September Cabinet agreed Quarter 1 budget adjustments. In Quarter 2 further budgets adjustments are being proposed with overall net reduction of £3.9m, taking the Quarter 2 revised Capital Programme budget to £521.8m. Of these budget adjustments, £3.9m can be attributed to General Fund capital schemes.
- 9.2 The Quarter 2 revised 2025/26 capital programme is £180.2m for General Fund and £341.7m for the HRA.
- 9.3 A detailed breakdown and explanation of the £3.9m Qtr. 2 capital budget adjustments for the General fund capital programmes are set out in Appendix 8.
- 9.4 After these adjustments, the General fund capital programme is forecast to spend £160.9m (89%) and £281.9m (83%) for the HRA.

**Table 5 – 2025/26 Capital Expenditure Summary as at Quarter 2**

Directorate	2025/26 Revised Budget (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 Revised Budget (£'000)	2025/26 QTR. 2 Forecast (£'000)	2025/26 Budget Variance (£'000)	2025/26 Movt. Btw. QTR. 2 & QTR. 1 (£'000)
Children's Services	15,064	0	15,064	12,449	(2,615)	(2,559)
Adults, Housing & Health	9,653	10	9,663	9,326	(337)	13
Environment & Resident Experience	26,611	42	26,653	21,797	(4,856)	(4,539)
Culture, Strategy & Communities	56,426	(2,539)	53,886	50,624	(3,263)	(10,870)
Finance & Resources	29,025	(1,373)	27,652	19,475	(8,178)	320
Corporate Items	47,256	0	47,256	47,256	(0)	0
<b>General Fund Total</b>	<b>184,034</b>	<b>(3,860)</b>	<b>180,175</b>	<b>160,926</b>	<b>(19,249)</b>	<b>(17,636)</b>
HRA - Housing Revenue Account	341,653	0	341,653	281,945	(59,708)	(24,276)
<b>Overall Total</b>	<b>525,687</b>	<b>(3,860)</b>	<b>521,828</b>	<b>442,871</b>	<b>(78,957)</b>	<b>(41,912)</b>

9.5 The remainder of this section provides a high-level summary of the main areas of spend in the General Fund Capital Programme. Full details and reasons for the variations against budget are set out in the Directorate Appendices (1- 7).

9.6 The Civic centre works is showing a forecast spend to budget. Cabinet approved the award of contract and final business case on the 12th of November 2024, with an allocated budget for of £66m. The council are still working within this budget of £66m. As with any project, especially one with a Grade II listed element, there are risks but these are being managed within the total £66m budget via the project's contingency allocation.

The project is progressing at pace with the exciting stage of topping out planned for early in the new year. There is still a way to go with the project and risks to be managed; but these are monitored on a weekly basis by the Director of Capital Projects and Property alongside finance business partners; and reported to the programme board, which is facilitated by the Civic Centre Programme Director.

9.7 Alexandra Palace - Invest to Earn programme (scheme 634) is reporting no forecast spend against budget of £1.6m. This scheme has been paused, as higher priority schemes have been identified for inclusion in the 2026/27 capital programme, such as the panorama room.

9.8 Asset Management of Council Buildings (capital scheme 316) is reporting a spend forecast of £5.7m against £7.8m revised budget. This anticipated forecast underspend can largely be attributed to the time lag between contract tendering and work commencement, thereby causing delays in project delivery/completion.

9.9 Similarly, Commercial property remediation (capital scheme 4011) and Energy Performance Certificate improvements (capital scheme 4012) are both showing a spend forecast of £1.5m, an underspend of £3.5m against a budget of £5.0m. The two planned schemes have been delayed due to a number of complex legal matters that need to be resolved before work can commence.

- 9.10 Corporate Laptop Refresh (capital scheme 657) is reporting a spend forecast of £0.8m against £1.7m revised budget. The ongoing Windows 11 upgrade is nearing conclusion. The forecast underspend of £0.9m will be revisited with the view of possible budget reprofiling to align with the corporate workforce plan.
- 9.11 Capital Support for Digital Outcomes (capital scheme 660) is reporting a forecast spend of circa £1.0m against revised budget of circa £2m and is linked to the Service Modernisation Programme that will deliver digital improvements over the next three years.

### Capital Receipts - Forecasts

- 9.12 As at 31 March 2025, the Council had usable General Fund capital receipts of £31.04m. This is inclusive of £15.25m ringfenced High Road West (HRW) capital receipt and therefore available capital receipts is £15.79m. As part of the Council's budget setting the proposed application of these receipts was as follows:

**Table 6 - Capital Receipts**

Title	Description	2025/26 (£'000)	Total (£'000)
Corporate Support to all improvement programmes	To support a broad range of transformation projects across the Council	671	671
Counter fraud work	Details to be included	75	75
Strategic Asset Management	Support to improve the asset management function of the Council	1,500	1,500
Demand Management in Adult social Care	This covers a range of transformation and change initiatives in Adults social care to invest in prevention and reduce demand for high-cost services	500	500
New Change Framework	To develop and implement a new Change Framework to deliver transformation across the Council.	1,790	1,790
Temporary Accommodation Reduction Project	To invest in prevention and service re-design to reduce the overall level of demand for temporary accommodation	200	200
Invest to save	To provide funding for a range of initiatives in services to either reduce costs, increase income, or both	3,000	3,000
<b>Grand Total</b>		<b>7,736</b>	<b>7,736</b>

- 9.13 In June 2025, Cabinet agreed the Disposals Policy and disposals for 2025/26 which totalled an estimated £20m, of which £11.3m is in progress.
- 9.14 Five property sales have been approved by the Disposals Board, subject to Stage 2 final approval. Auction Sales are likely to be the timeliest methods of sale, provided Reserve Prices are met at auction.
- 9.15 To maximise the capital receipt, any outstanding lease events should be concluded to give greater certainty to purchasers via private treaty. This will delay sale completion dates.



- 9.16 Forecasting capital receipts for 2025/26 is a challenge, given a range of issues, market conditions, starting the programme and gearing up, but a total of £5m to £8m is likely to more realistic for 2025/26 with the remaining expected in 2026/27.

**10 Contribution to the Corporate Delivery Plan 2024-2026 High level Strategic outcomes.**

- 10.1 The Council's budget aligns to and provides the financial means to support the delivery of the Corporate Delivery Plan outcomes.

**11 Carbon and Climate Change**

- 11.1 The proposed recommendations have no direct impact on carbon emissions, energy usage or climate change adaptation.

**12 Statutory Officers Comments**

**Finance**

- 12.1 This is a report of the Corporate Director of Finance and Resources and therefore financial implications have been highlighted throughout the report. The factors with which the authority is facing and impacting on its financial position are challenging, caused by increasing demand, inflation and wider economic pressures. The Council is working to identify and put into effect additional mitigating actions in 2025/26 to reduce spending by the year and such mitigations and controls on non-essential spending.
- 12.2 This report includes the impact of budget pressures identified to date and it is very important that the focus to mitigate these pressures continues. This includes increasing control of major costs areas, including staff costs, contract costs and capital spend.
- 12.3 A further review of reserves and the Council's balance sheet is underway to determine any one-off contributions that can be utilised in year to fund the overspend position and limit the use of use of Exceptional Financial Support from Government.
- 12.4 The Council's reserves position is lower than average for a council of this size and a medium to long term objective must be to increase balances to manage the many risks and uncertainties and strengthen the Council's financial resilience.

**Strategic Procurement**

- 12.5 Strategic Procurement notes the contents of this report and will continue to work with services to support income generation, cost reduction and contract efficiencies where possible

**Legal**

- 12.6 The Director of Legal & Governance has been consulted on this report and makes the following comments.

- 12.7 The council is required by s151 of the Local Government Act 1972 to make arrangements for the proper administration of its financial affairs. Section 7 of this report sets out the financial response and recovery plans to support the proper administration of the council's financial affairs.
- 12.8 The Council is under a duty to maintain a balanced budget and to take any remedial action as required. In exercising that duty, the Council must also take into account its fiduciary duties to the council tax payers of Haringey. Pursuant to section 28 of the Local Government Act 2003, the Council is under a statutory duty to periodically conduct a budget monitoring exercise of its expenditure and income against the budget calculations during the financial year. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such remedial action as it considers necessary to deal with any projected overspends. This could include action to reduce spending, income generation or other measures to bring budget pressures under control for the rest of the year. The Council must act reasonably and in accordance with its statutory duties when taking necessary action to reduce any expected overspend.
- 12.9 Pursuant to the Executive 'Financial management and resources' function set out at Part Three, Section C of the Constitution, the Cabinet is responsible for approving both virements and debt write offs in excess of certain limits as set out in the Financial Regulations at Part Four, Section I, Regulations 5.31, 5.32 & 8.15(c) respectively.
- 12.10 In February 2025, government confirmed that in the financial year 2025/2026 it will provide a number of councils with support to manage financial pressures via the Exceptional Financial Support process. Haringey has an in principle agreement of £37m. Support via the framework is usually provided in the form of a capitalisation direction which permits a local authority to meet revenue costs through capital resources. There is a clear expectation that authorities continue to manage and mitigate their financial pressures. Support is provided on condition that each local authority is subject to an external assurance review.
- 12.11 In light of the above, there is no legal reason why Cabinet cannot adopt the Recommendations contained in the report.

### **Equalities**

- 12.12 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act
  - Advance equality of opportunity between people who share those protected characteristics and people who do not.
  - Foster good relations between people who share those characteristics and people who do not.
- 12.13 The three parts of the duty applies to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status applies to the first part of the duty.

- 12.14 Although it is not enforced in legislation as a protected characteristic, Haringey Council treats socioeconomic status as a local protected characteristic.
- 12.15 This budget report covers the position at Quarter 2 (Period 6) of the 2025/26 financial year including General Fund (GF) Revenue, Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of approved MTFS savings.
- 12.16 It also includes proposed budget virements or adjustments. The recommendations in the report are not anticipated to have a negative impact on any groups with protected characteristics. In addition to this, the Council's saving programme is subject to a cumulative equality impact assessment, which acts to mitigate against any potential impacts for those living and working in the Borough.

### **13 Appendices**

Appendix 1 – Children's Directorate Level Forecast including Savings and Capital forecasts

Appendix 2 – Adults, Housing and Health Directorate Level Forecast including Savings and Capital forecasts

Appendix 3 – Culture, Strategy and Communication Directorate Level Forecast including Savings and Capital forecasts

Appendix 4 – Finance & Resources Directorate Level Forecast including Savings and Capital forecasts

Appendix 5 – Corporate Directorate Level Forecast including Savings and Capital forecasts

Appendix 6 – Environment and Residence Experience Directorate Level Forecast including Savings and Capital forecasts

Appendix 7 – Housing Revenue Account Directorate Level Forecast including Savings and Capital forecasts

Appendix 8 – Proposed Virements (Revenue and Capital)

Appendix 9 – Debt Write Off (includes less than £50,000 and greater than £50,000)

Appendix 10 - Finance Response and Recovery Plan

### **14 Background Papers (Local Government (Access to Information) Act 1985)**

- 14.1 None

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### Appendix 3 – Culture, Strategy and Communication Directorate Level Forecasts.

- 1.1. The table below provides the full year forecast across the Culture, Strategy and Communication Directorate followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget over/ (under) spend	Non Deliver y of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Culture, Strategy and Communities</b>	<b>12,598</b>	<b>13,017</b>	<b>183</b>	<b>236</b>	<b>419</b>	<b>494</b>	<b>(75)</b>
Electoral Services	849	888	39	0	39	107	(68)
Local Democracy	3,008	2,986	(22)	0	(22)	(31)	9
Legal Services (including Director of Corporate Governance)	1,310	1,283	(27)	0	(27)	(26)	(1)
Human Resources	426	366	(61)	0	(61)	(59)	(1)
AD for Transformation & Resources	523	527	(232)	236	4	0	4
Libraries	3,144	3,493	349	0	349	378	(29)
Strategy, Communication & Collaboration	(115)	31	146	0	146	153	(7)
Culture, Museum & Archives	981	964	(18)	0	(18)	(27)	10
Placemaking and Communities	2,472	2,480	8	0	8	(0)	8

- 1.2. At Quarter 2 CSC is reporting a projected overspend of £419,000, an improvement of £75,000 on Q1.
- 1.3. The main driver is **Libraries (£349,000)** due to a combination of a delay to implementation of reduced opening hours (now implemented with a 'soft' go live in September) to allow for a review of affected staff terms and conditions, and ongoing unmet income pressures. The two other key pressures are:

- 1.4. **Strategy & Communications (£146,000)** where it is expected that the pre-existing stretch commercial income targets that are assumed as part of the agreed budget will prove challenging to achieve.

### **2025/26 Savings**

- 1.5. Against a full year savings target of £1.8m, the directorate are forecasting 87% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Reduce publication of Haringey People from 4/5 issues per year to 2 or 3.	-20	-20	0	Green	3 issues of Haringey People will be produced this year. This will deliver the savings.
Feb-24	NGDP Graduates	-150	-150	0	Green	Saving will be delivered, however Corporate Directors took the decision to fund one graduate each from their own service budgets, so graduates will continue to be recruited.
Feb-25	New Local Membership - The proposal is not to renew our membership of the New Local think tank.	-20	-20	0	Green	Notice on membership has been given and so no invoice will be generated by New Local.
Feb-25	Residents Survey - Remove the annual budget provision	-25	-25	0	Green	Completed
Feb-25	LG - reduction in elections franking cost	-6	-6	0	Green	Due to legislative changes, the Council must contact 28,000 voters to renew their application by the end of January. Although funding only covers one letter, with local government elections in May 2026, it's been agreed that additional mailings are necessary to help maintain voter turnout and ensure voters retain their postal vote. These

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
						additional mailings could offset printing and postage savings made elsewhere within the service
Feb-25	Registrars - Statutory fees income achievement	-90	-90	0	Green	Fees increase has been applied but bookings are down which may put this at risk; currently mitigated through other bookings being higher e.g. citizenship ceremonies.
Feb-25	Culture - Review discretionary culture budgets, which support cultural organisations in the borough through grant funding and commissioning to deliver the Council's civic and cultural programmes.	-25	-25	0	Green	Review carried out and revised budgets in place for this year's cultural programming.
Feb-23	Digital Transformation Savings	-236	0	-236	Red	The only current service modernisation project in CSC is implementation of new Feedback case management system. This is in delivery phase but any savings deliverable following the digital change will not achieve savings in this year and will also not make savings on this scale.
Feb-25	Dir share of 5% CSC staff savings	-8	-8	0	Green	Achieved
Feb-25	Legal & Governance share of 5% CSC staff savings	-427	-427	0	Green	Achieved through mix of not filling vacant posts, annual leave and reduction in agency use.
Feb-25	Human Resources share of 5% CSC staff savings	-210	-210	0	Green	Most of the savings are through vacancy factors, which will be delivered as the year progresses. A lesser amount is from vacant posts.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Strategy and Communications share of 5% CSC staff savings	-209	-209	0	Green	All changes are being implemented. Where a restructure was required, this has been completed.
Feb-25	Culture & Communities share of 5% CSC staff savings	-43	-43	0	Green	Complete – found through non-staffing budget mitigations
Feb-25	CSC share of 5% Placemaking staff savings.	-233	-233	0	Amber	On track to achieve 25/26 £100k and alternative mitigations will be found for the shortfall.
Feb-25	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	-90	0	Green	These were achieved when the P&H budgets were split between the new Directorates for P&H services, albeit not through Digital Transformation.
<b>Total Directorate</b>		<b>-1,791</b>	<b>-1,555</b>	<b>-236</b>	<b>Amber</b>	

### Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
402	Tottenham Hale Streets	1,065	100	1,165	1,065	(100)	Green	Green	Green	1	Due to additional investment received in relation to Ferry Lane Bridge, delivery expected in quarter 4 which will increase spend within the budget envelope.
404	Good Economy Recovery plan	0	0	0	17	17	Amber	Green	Green	(34)	The overspend will be met from within the overall budget for the directorate.



SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
406	Opportunity Investment Fund	1,358	0	1,358	1,358	0	Amber	Green	Amber	0	Opportunity Investment Fund (OIF) makes business loans funded via grant and business loan repayments. OIF funds are ringfenced.
408	Down Lane Park	1,481	0	1,481	743	(738)	Red	Red	Amber	(85)	Slippage in programme due to delays in detailed design development.
421	HRW Acquisition	5,469	(861)	4,608	4,608	(0)	Green	Amber	Amber	(861)	The Council has contractual arrangements with Lendlease pursuant to the Compulsory Purchase Order Indemnity Agreement to acquire land interests. These costs will be reimbursed by Lendlease as per the agreement.
430	Wards Corner Development	238	0	238	0	(238)	0	0	0	0	Cabinet at its meeting in November agreed a revised asset management plan for Wards Corner, so no further spend anticipated.
431	Gourley Triangle Development	253	0	253	0	(253)	0	0	0	0	The underspend here will contribute to the march funding requirement for the Future High Streets Fund projects.
447	Alexandra Palace - Maintenance	470	0	470	470	0	Green	Green	Green	0	Project on track.
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	921	921	0	Green	Green	Green	(0)	Expect to spend all this financial year. The main spend will be the final phase of the broadband and the remainder of the Strategi Investment Pot 2 business support scheme
459	Wood Green Regen Sites	0	0	0	253	253	0	0	0	253	The overspend will be funded from scheme 480.
464	Bruce Castle	228	0	228	285	57	Green	Red	Green	(27)	Scheme in defects stage. The overspend will be met from scheme 316.
474	Tottenham High Road Strategy	1,603	0	1,603	1,547	(56)	Green	Green	Green	(56)	Delivery of Berol Collaborative & Ten 87 at £1.495m due for delivery by December 25; underspend to be moved to 488 which is part of Future High Streets Fund.
478	Wood Green Good Growth Fund	0	0	0	55	55	0	0	0	55	The overspend will be funded from scheme 480.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
480	Wood Green Regen (2)	4,686	(542)	4,144	3,658	(486)	Amber	Amber	Amber	(862)	Most projects within the scheme close to their planned budget. Expenditure on Wood Green Central has been reprofiled into future years.
483	Productive Valley Fund	816	0	816	816	0	Amber	Green	Amber	0	Productive Valley Fund (PVF) are business loans funded via grant and business loan repayments. PVF funds are ringfenced.
488	Liveable Seven Sisters (LSS)	1,539	(1,323)	216	216	0	Green	Amber	Green	(1,323)	Slippage is due to the requirement to de-commission the previous appointed design team. Capital delivery to come forward in financial 26/27 to meet Grant funder requirements
493	Bruce Grove Yards (BGY)	1,537	87	1,624	1,788	164	Amber	Green	Green	(327)	The overspend this financial year is due to bringing forward works on the Stoneleigh Link Road and will be offset by financial year 26/27 budget allocation.
330	Civic Centre Works	27,628	0	27,628	27,628	0	Green	Green	Green	(5,986)	Forecast is based on the current cashflow. projection provided by the main contractor.
630	Libraries IT and Buildings upgrade	719	0	719	460	(259)	Green	Green	Green	60	Project on budget with an underspend projected for this year to be rolled forward to financial year s0s6/27.
631	Ally Pally - Counter Terrorism	182	0	182	182	0	Green	Green	Green	0	Project on track
632	Ally Pally - Risk to Life and Injury	286	0	286	286	(0)	Green	Green	Green	0	Project on track
633	Ally Pally - Risk to Compliance	1,194	0	1,194	1,194	(0)	Green	Green	Green	0	Project on track
634	Ally Pally - Invest to Earn	1,628	0	1,628	0	(1,628)	0	0	0	(1,628)	Project paused with no spend forecast this year.
4005	SME Workspace Intensification	1,633	0	1,633	1,633	(0)	Amber	Amber	Amber	(0)	£1.5M Used for the Opportunity Haringey Workspace project. Currently going through grant funding agreement arrangements and due diligence.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR. 2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
4010	Selby Urban Village Project	1,491	0	1,491	1,441	(50)	Amber	Red	Amber	(50)	The overall project (phase 1 and 2) is currently out to tender for the mains works contract, with tender returns due back in November. There is a tight timeline for delivery which is why time is RAG red. Any underspend this year is part of Levelling Up Funding and will be required in financial year 26/27.
Culture, Strategy & Communities		56,426	(2,539)	53,886	50,624	(3,263)				(10,870)	

#### REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
402	Tottenham Hale Streets	1,165	6,361	859	0	0	8,385
406	Opportunity Investment Fund	1,358	0	0	0	0	1,358
408	Down Lane Park	1,481	2,775	0	0	0	4,256
421	HRW Acquisition	4,608	26,296	39,079	39,079	87,600	196,662
430	Wards Corner Development	238	0	0	0	0	238
431	Gourley Triangle Development	253	0	0	0	0	253
447	Alexandra Palace - Maintenance	470	470	470	0	0	1,410

**REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2**

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
458	SIP - Northumberland PK BB & WorkSpace/Biz Support	921	0	0	0	0	921
464	Bruce Castle	228	0	0	0	0	228
474	Tottenham High Road Strategy	1,603	0	0	0	0	1,603
480	Wood Green Regen (2)	4,144	6,429	1,028	0	0	11,601
483	Productive Valley Fund	816	0	0	0	0	816
488	Liveable Seven Sisters (LSS)	216	2,000	1,323	0	0	3,539
493	Bruce Grove Yards (BGY)	1,624	4,851	0	0	0	6,475
330	Civic Centre Works	27,628	30,697	1,546	0	0	59,871
630	Libraries IT and Buildings upgrade	719	150	0	0	0	869
631	Ally Pally - Counter Terrorism	182	363	0	0	0	545
632	Ally Pally - Risk to Life and Injury	286	293	0	0	0	579
633	Ally Pally - Risk to Compliance	1,194	1,006	0	0	0	2,201
634	Ally Pally - Invest to Earn	1,628	1,128	1,356	0	0	4,112
4005	SME Workspace Intensification	1,633	0	0	0	0	1,633
4010	Selby Urban Village Project	1,491	24,778	10,526	0	0	36,795
<b>Culture, Strategy &amp; Communities</b>		<b>53,886</b>	<b>107,596</b>	<b>56,187</b>	<b>39,079</b>	<b>87,600</b>	<b>344,349</b>

## APPENDIX 6 – ENVIRONMENT & RESIDENT EXPERIENCE DIRECTORATE FORECASTS.

### ENVIRONMENT & RESIDENT EXPERIENCE

- 1.1. The table below provides the full year forecast across the Environment and Resident Experience followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/under-spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Movement Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Environment and Resident Experience</b>	<b>17,341</b>	<b>18,367</b>	<b>1,276</b>	<b>(249)</b>	<b>1,027</b>	<b>1,085</b>	<b>(58)</b>
Parking & Highways	(16,391)	(17,902)	(446)	(1,065)	(1,511)	117	(1,628)
Community Safety, Waste & Enforcement	22,710	22,416	(216)	(77)	(293)	(113)	(180)
Management & Support	(547)	1,418	197	1,768	1,965	665	1,300
Parks & Leisure	1,629	2,082	229	225	454	327	127
Corporate & Customer Services	0	0	0	0	0	0	0
Carbon Management	6,735	6,917	1,372	(1,190)	182	89	93
Transport and Travel	358	386	29	0	29	0	29
Planning Building Standards & Sustainability	664	664	0	0	0	0	0

- 1.2. Environment & Resident Experience (ERE) directorate is reporting a £1.027m overspend at Quarter 2. This is an improvement of £58,000 on Quarter 1.
- 1.3. The forecast excludes potential redundancy costs of £450k envisaged from the service restructures which will be covered by corporate resources. The overspend includes a combined pressure of £653k of MTFS Digital Transformation savings for 2024/25 (£169k) and 2025/26 (£484k), which is expected to be delivered by the Service Modernisation programme. Additionally, there are pressures resulting from the allocation of savings attributed to the implementation of a community hubs model for customer services and pressures relating to reduced income opportunities in the Leisure Centres whilst the harmonisation of services following transfer continues to be completed and delays to the implementation of the

commercialisation plan. To mitigate the increased salary pressures arising from the combined pay award and NI increases the directorate received £1.3m of pay award for 2025/26, and £777k budget towards employers NI and threshold changes.

- 1.4. Whilst there is a blend of delivered, on target, at risk and undeliverable savings within the directorate's savings tracker, the directorate is anticipating exceeding the total financial commitment contained in the MTFS savings programmes for this financial year. This is through overachievement on savings proposals and the implementation of mitigating actions.
- 1.5. Highways, Parking and Traffic service is forecasting a net underspend of £1.5m, this is a £1.6m favourable movement on Quarter 1. This follows successful lobbying for London to increase statutory fees in recognition that the penalty charge notice fees had not been increased in over a decade and no longer represented the same deterrent as previously. Further work is underway to determine any potential movement in bad debt provision based on the forecast debtors' position at year-end. There is a risk to the increase in bad debt provision based on the debtor's position, which ultimately be a cost to the service impacting on the outturn position.
- 1.6. Community Safety, Waste & Enforcement is forecasting an underspend of £293k, this is a £180k favourable movement on Quarter 1, attributable to brand protection income, and increase in income from Enforcement and Pest Control.
- 1.7. Management & Support is forecasting a £2m overspend, this is a £1.3m adverse movement due to removal of budgets for the MTFS 5% salary savings. Given the nature of the directorates funding arrangements being a mix of capital and grant funding or self-financing through income generation the removal of 5% of staff costs is difficult, if not impossible. However, the pressure created by the allocation of the organisation wide saving is being mitigated following positive overachievements on income elsewhere in the directorate. The overspend also includes £484k of MTFS savings assigned to Digital Transformation referred to earlier in this report.
- 1.8. Parks & Leisure is forecasting an overspend of £454k, this is a £127k adverse movement on Quarter 1. The overspend relates to lower income collected than budgeted due to longer time frames to harmonise the service following transfer from the private sector, delays to the creation of new gym and training facilities at Tottenham Green leisure centre and vacancies on some income generating roles.
- 1.9. Customer and Corporate services are reporting an overspend of £182k, this is a £93k positive movement on P5 but £93k adverse movement on Quarter 1, due to a forecasting correction made in Revenues. £117k of the overspend is due to court cost income falling short of the budgeted requirement, a longstanding issue being fixed for 2026/27.

- 1.10. The service was provided with £227k one-off funding to employ 6 supernumerary agency staff to eliminate the significant backlog of correspondence relating to Council Tax. However, the funding has been utilised to work with an external agency for a fixed-term period to achieve the same outcome.
- 1.11. £250k of funding was awarded to the Debt Management service to provide additional debt management support to Adults Social Care. Two new debt officers have been recruited, and Legal services will be recruiting an additional lawyer, funded from this growth allocation.
- 1.12. Planning and Building Standards are reporting a £202k overspend, this is an adverse movement of £202k from Quarter 1, due to the slow market conditions affecting developments and therefore impacting on the income target. The service is reviewing the temporary workforce and closely monitoring the expected income. In addition, the service is reviewing the s106 fee and CIL admin income balances to mitigate the current overspend.

#### **ENVIRONMENT & RESIDENT EXPERIENCE HOUSING BENEFIT (HB)**

- 1.13. The table below shows the full forecast across the Environment and Resident Experience HB followed by more detailed explanations for any under or overspends that are forecast for the year.

Management Area	Revised 2025/26 Budget	Total Full Year Forecast	Base Budget (over/un- der- spend)	Non Delivery of Savings	Q2 Total Variance	Q1 Total Variance	Moveme nt Q1 to Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>DIRECTOR OF ENVIRONMENT &amp; RESIDENT EXPERIENCE HB</b>	<b>1,829</b>	<b>2,131</b>	<b>302</b>	<b>0</b>	<b>302</b>	<b>1,077</b>	<b>(775)</b>
Rent Rebate LA Non-HRA	(465)	78	543	0	543	241	303
Rent Allowances	2,032	2,395	363	0	363	1,321	(959)
HRA Rent Rebates	262	(342)	(604)	0	(604)	(484)	(119)

- 1.14. At period 6, the Housing Benefit Subsidy cost is £2,132m, £302,000 more than the budgeted level. This is an improvement of £775,000 to the reported pressure at period 3.

- 1.15. Following rigorous work undertaken by the Benefits team to improve quality within the administration of housing benefits it is expected that full subsidy will be claimed for official error overpayments created in 2025/26. This has improved the position by £775k. This is a direct result of a reduction in the number of official error overpayments being created, alongside revised guidance from the Department for Work and Pension (DWP) about the reclassification of historical overpayments. Following engagement by officers in the Benefits team with the DWP in respect of historic overpayments and subsidy loss calculations alongside the subsequent reclassification, the council is also now able to claim for a further £1.56m for overpayments created in 2024/25 but it is not clear yet on when this additional funding will be received.
- 1.16. The Benefits budget does however remain under pressure from partially subsidised statutory supported accommodation payments, which are estimated to be £1.14m, and the reduction of overpayment income from both repayments and government subsidy continues to reduce due to the migration to Universal Credit.
- 1.17. Finally, the Benefits team remains under significant workload pressures due to a high volume of work needing to be processed. A one off use of contingency has been agreed to target the backlog and ensure that changes to claimants' circumstances are processed as quickly as possible.

### **2025/26 Savings**

- 1.18. Against a full year savings target of £5.4m, the directorate are forecasting 105% delivery of their savings. The table below sets out the full details of the savings and delivery forecast.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	New products at Bury Road CP - Police/Retail employees	-5	-5	0	Green	Savings achieved.
Feb-24	Reduce Gully cleansing at low-risk locations	-25	-25	0	Green	Savings achieved.



Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Remove pause on PCN challenge periods - reduction in 50% discounts given	-50	-50	0	Red	The parking IT provider has confirmed that they are unable to make the changes needed to deliver this saving and therefore the savings cannot be achieved. The service has mitigated the impact of the non-delivery of the saving however.
Feb-24	New x3 bus lanes	-75	-40	-35	Amber	Possible deferment - resources, programme, timescale and viability to be reviewed.
Feb-24	HGV Locations/Box Junctions	-120	-120	0	Green	Savings achieved.
Feb-24	Visitors Vouchers Pricing Structure change	-50	-50	0	Green	Savings achieved.
Feb-24	PCN Debt Recovery Parking strategy (compliance increase)	-100	-100	0	Green	Savings achieved.
Feb-23	Property Licensing Reviews	-100	-100	0	Green	Savings achieved.
Feb-24	Private sector Housing Compliance income	-13	-90	77	Green	This reflects actuals rather than invoices raised. A debt provision has been forecast.
Feb-24	Commercial Waste - Customer base increase.	-10	-10	0	Green	Savings achieved.
Feb-24	More enforcement on unsecured trade waste	-25	-25	0	Green	Savings achieved.
Feb-24	Digital Transformation Savings	-394	0	-394	Red	Digital transformational savings redistribution - developing a roadmap to achieve the savings through digital solutions. The roadmap for the delivery of these top-sliced savings is approaching two years behind schedule and as such it is anticipated that this will not be achieved in year.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-23	Events income increases	-25	-25	0	Green	There are plans to introduce a range of events in the parks in the autumn and winter periods, there are risks to delivery associated with required stakeholder buy-in but at this stage the team is working to deliver that.
Feb-24	Bring in house football pitch bookings	-3	-3	0	Green	Savings achieved.
Feb-24	Introduction of dog walking licenses for 4 or more dogs	-2	-2	0	Green	Savings achieved.
Feb-24	Licensing of fitness trainers and companies operating in parks	-3	-3	0	Green	Savings achieved.
Feb-24	New product lines for Fusion car parks - bus drivers and CONEL staff	-5	-5	0	Green	Savings achieved.
Feb-24	Evening rental to Bernie Grants Arts Centre	-5	-5	0	Green	Savings achieved.
Feb-24	Long term lease on Parks Vehicles	-6	-6	0	Green	Savings achieved.
Feb-24	Reintroduce Tennis Court Charging	-10	-10	0	Green	Savings achieved.
Feb-24	Review of Parks Workshop function to reduce costs	-30	-30	0	Green	Savings achieved.
Feb-24	Use more of Finsbury Park income for core council cost of running park	-50	-50	0	Green	Savings achieved.
Feb-24	Purchase large mowing equipment and utility vehicles which have traditionally been hired on a seasonal basis.	-20	-20	0	Green	Savings achieved.
Feb-24	Events in parks	-50	-25	-25	Amber	Unachievable MTFS Events savings. Lack of demand in market for Parks or Green spaces - other than Finsbury Park.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Crematorium Lease and Parks Property increases	-14	-14	0	Green	Savings achieved.
Feb-24	Small Green Space Improvement Programme	-50	-50	0	Green	Savings achieved.
Feb-24	New River Sports Centre - Net cost Reduction	-40	-40	0	Green	Savings achieved.
Feb-24	Customer Services Reviews	-160	-50	-110	Red	Initiatives expected to reduce demand on customers services to enable downsizing the workforce without cutting services have been delayed.
Feb-25	Street Lighting - Energy Efficiencies	-67	-67	0	Green	Savings achieved.
Feb-25	PARKING SERVICE OPERATIONAL ENHANCEMENT - A review of parking operations to optimise efficiency levels through increased use of technology and changes to deployment plans	-300	-300	0	Green	Savings achieved.
Feb-25	Streamlining paper parking permit processing	-300	-300	0	Green	Reduction of 4 staff being implemented from October - reflected in Customer Services budgets
Feb-25	Parking Fees & Charges Parking and Highways Fees and Charges review to ensure Controlled Parking Zone costs are fully recovered.	-500	-1600	1100	Green	Income over achieved following the increases to statutory fees and charges following a Haringey Council led lobbying campaign to the GLA.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-25	Leisure Concessions: Reduce concessionary access to those on means-tested benefits	-200	0	-200	Red	Whilst the saving from concessions work is deferred, this saving can be contained from an underspend of IT systems maintenance in year due to the capital replacement of the new leisure centre management system.
Feb-25	Reprocure to reduce the cost of our Out of Hours emergency contact handling service	-28	-28	0	Green	New Capita Out Of Hours contract and service went live on 1 October 2025 to deliver this saving.
Feb-25	Reduction in Housing Benefit accommodation costs through creation of a focused team dedicated to providing a more in-depth and ongoing assessment of Housing Benefit Supported Accommodation claims, to ensure high quality, appropriate and compliant supported housing is being provided to residents who need it.	-200	-1500	1300	Green	Over £1m of savings have been delivered through the review of Supported Exempt Accommodation HB claims, cancelling and rejecting those which are non-compliant. The risk of appeal is mitigated against by stringent quality assurance on these decisions, supported by Legal advice where required.
Feb-25	Environment and Resident Experience 5% Staff Savings	-2,032	-908	-1124	Amber	E&RE is a directorate which generates a substantial income for the organisation through deployed/employed staffing. The breakdown on salary spend for the directorate is as follows: Recharged Salaries (inc. to the HRA) - £6.6m; External Grant Funded Roles - £4.1m; Capital Funded Roles - 4.2m; Self Financing through fees and charges obtained by the deployed role - £23m; General Fund roles - £14.9m. 5% of the General Funded roles is £745k.

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
						The impact of the unachievable salary reductions is being net off by significant over achievement on income elsewhere in E&RE.
Feb-25	ERE share of 5% Placemaking & Housing staff savings - £630k	-32	-32	0	Green	Budget now applied
Feb-24	Stop sending letters to residents notifying of nearby planning applications and consultation	-10	-10	0	Green	Once researched, proposal would have cost more, so achieved saving via income generation
Feb-24	Localities Hub (delivered through ERE inequalities work).	-250	0	-250	Green	The community hubs model was never delivered, and the project was terminated by Culture, Strategy and Engagement. As with the digital top slice savings, these top sliced savings will not be delivered either because of the project not being concluded.
Feb-24	Digital Transformation Savings - Digital Savings - Directorate Allocation (P&H)	-90	0	-90	Red	Planning Services share of the undelivered Digital top slice savings. Currently there is not a roadmap to delivery, but the Planning Service is attempting to mitigate through the delivery of its own alternative arrangements.
<b>Total</b>		<b>-5,417</b>	<b>-5,666</b>	<b>249</b>	<b>Green</b>	

## ERE CTRS Savings

Cabinet Decision Date	Saving proposal	2025/26 £'000s	2025/26 Projected Full Year Savings £'000s	2025/26 Savings (surplus)/shortfall £'000s	RAG Status (Delivery of 2025/26 Saving)	Comment on Delivery RAG Status
Feb-24	Council Tax Reduction Scheme (CTRS) Pre agreed	-2,000	-4,400	2,400	Green	The scheme's value is £4.4m less in 25/26 than it would have been if the two changes implemented had not happened, which exceeds the £2m saving this year plus the £2m saving next year

## Capital Forecasts

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
301	Street Lighting	1,012	0	1,012	1,012	0	Green	Green	Green	1	All projects on programme for completion within financial year.
302	Borough Roads	5,351	0	5,351	5,351	(0)	Green	Green	Green	(0)	All projects on programme for completion within financial year.
303	Structures (Highways)	1,730	0	1,730	2,100	370	Red	Green	Green	370	370k overspend relates to 2023/24 Capital budget cut. The £2.1m relates to three new projects. All three are progressing. However, there is a risk that the Ferry Lane bridge repairs may be delayed due to issues with Network Rail and the interdependencies with the TfL £4m public realm to the surface level which is a planning commitment.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjustments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
304	Flood Water Management	1,200	0	1,200	1,200	0	Green	Green	Green	1	All projects generally on programme for completion within financial year. However, in terms of the Turnpike Lane project this has been delayed by Thames Water, so there's a risk of slippage into next year
305	Borough Parking Plan	118	150	268	268	0	Green	Green	Green	1	
309	Local Implementation Plan(LIP)	586	1,397	1,983	1,983	0	Green	Green	Green	1,397	TfL Local Implementation Plan
310	Developer S106 / S278	250	0	250	250	(0)	Green	Green	Green	(0)	
311	Parks Asset Management:	621	139	760	618	(141)	Amber	Green	Green	(2)	Budget further increased by £118,750 from Network Rail, leading to increased overall budget of £740k. Will need to carry forward c£100k into 2026/27.
313	Active Life in Parks:	620	1,229	1,849	743	(1,106)	Amber	Amber	Green	123	Additional grants & S106 funding to be applied to this scheme. It is expected that not all of that full budget will be expended by the end of the financial year, in particular the lion's share (c£1,123m) of the c£1.243m PlayZones project budget, which along with a further £100k of match for Tottenham Parks will need to be carried forward to 2026/27. It is anticipated that a more accurate slippage figure will be suggested in Qtr. 3 return.
314	Parkland Walk Bridges	1,196	0	1,196	1,394	198	Red	Green	Green	198	The full £1.196m budget will be spent within the current financial year. Highways Major Projects are predicting that there may be an overspend of up to £200k.
322	Finsbury Park	300	0	300	225	(75)	Amber	Green	Green	(74)	Various workstreams at different stages of development. Some awaiting recruitment before they can commence. It is expected that the full budget will be expended by the end of the financial year.
325	Parks Vehicles	0	0	0	0	0				0	Procurement routes for vehicles being considered.
328	Street & Greenspace Greening Programme	19	123	142	142	(0)	Green	Green	Green	32	Additional grants to be applied to this scheme and the full spend will be agreed with the capital team ahead of next reporting period
332	Disabled Bay/Blue Badge	305	0	305	150	(155)	Green	Amber	Green	(155)	Due to resource pressures full spend cannot be achieved.

SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Varianc e (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
333	Waste Management	50	48	98	98	(0)	Green	Green	Green	48	Different types of communal food waste containment will be trialled before purchase, but current expectation is that this 1st range of Defra burden funding will be spent in-year
334	Parks Depot Reconfiguration	57	0	57	57	0	Green	Green	Green	0	Works ongoing throughout year.
335	Streetspace Plan	2,842	(125)	2,717	2,717	0	Green	Green	Green	(125)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
336	New River Sports & Fitness	918	0	918	68	(850)				(850)	Nil submission
338	Road Danger Reduction	1,900	(1,269)	631	631	(0)	Green	Green	Green	(1,269)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
341	Leisure Services	1,992	0	1,992	446	(1,546)				(1,546)	
343	Tottenham Parks	1,500	0	1,500	350	(1,150)				(1,150)	Current Strategic Procurement forecasts indicate the main works, and therefore invoicing, will not be fully completed until after the end of March 2026 for the larger portion of this budget.
345	Replacement Parks and Housing Machinery	300	0	300	300	0	Green	Green	Green	0	Procurement in progress alongside procurement for 26/27 spend.
346	Waste Vehicles and Bins	0	0	0	0	0				0	Spend deferred to 2026/27
119	School Streets	999	(638)	361	361	0	Green	Green	Green	(638)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected



SCHEME REF	SCHEME NAME	2025/26 Revised Budget @ QTR. 1 (£'000)	2025/26 QTR. 2 Adjust ments (£'000)	2025/26 QTR. 2 Revised Budget (£'000)	2025/26 QTR.2 Full year Forecast Outturn (£'000)	Budget Variance (£'000)	RAG Status on: Budget	RAG Status on: Time	RAG Status on: Scope	Variance Btw. Qtr. 2 & Qtr. 1 Forecast (£'000)	Scheme Progress Comments
452	Low Carbon Zones	113	0	113	113	0	Green	Amber	Green	113	<p>This project is funded through Section 106 contributions and is aligned with the Warm Home London Programme. Although procurement has experienced delays, the allocated funding will be utilised in coordination with GLA-appointed contractors delivering the programme.</p> <p>To date, 67 residents have applied to the Warm Home Local scheme, and communications with applicants have commenced. However, expenditure will not be incurred until property assessments are completed. Spend is therefore expected to occur toward the end of the financial year.</p>
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	0	60	60	0	Green	Green	Green	0	Project on track
465	District Energy Network (DEN)	0	0	0	0	0				0	Project suspended/ceased and does not form part of the current capital programme plan
4008	Wood Green Decentralised Energy Network (DEN)	0	0	0	(0)	(0)				(0)	Project suspended/ceased and does not form part of the current capital programme plan
4013	Clean Air School Zones	400	0	400	0	(400)				0	This budget is currently on hold
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	969	(360)	609	609	0	Green	Green	Green	(360)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	967	(534)	433	433	0	Green	Red	Red	(534)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	236	(118)	118	118	0	Green	Green	Green	(118)	Project progressing as anticipated. The double counting of budget resulting from SCIL 2 funding has now been corrected
<b>Environment &amp; Resident Experience</b>		<b>26,611</b>	<b>42</b>	<b>26,653</b>	<b>21,797</b>	<b>(4,856)</b>				<b>(4,539)</b>	

**REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2**

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
301	Street Lighting	1,012	1,000	1,000	1,000	1,000	<b>5,012</b>
302	Borough Roads	5,351	6,000	6,000	6,000	6,000	<b>29,351</b>
303	Structures (Highways)	1,730	0	0	0	0	<b>1,730</b>
304	Flood Water Management	1,200	900	900	900	900	<b>4,800</b>
305	Borough Parking Plan	268	250	250	250	250	<b>1,268</b>
309	Local Implementation Plan (LIP)	1,983	1,200	1,200	1,200	1,200	<b>6,783</b>
310	Developer S106 / S278	250	250	250	250	250	<b>1,250</b>
311	Parks Asset Management:	760	450	450	450	450	<b>2,560</b>
313	Active Life in Parks:	1,849	400	400	400	400	<b>3,449</b>
314	Parkland Walk Bridges	1,196	350	2,500	350	0	<b>4,396</b>
322	Finsbury Park	300	500	500	500	500	<b>2,300</b>
325	Parks Vehicles	0	674	0	0	0	<b>674</b>
328	Street & Greenspace Greening Programme	142	75	0	0	0	<b>217</b>
332	Disabled Bay/Blue Badge	305	80	80	80	80	<b>625</b>
333	Waste Management	98	321	0	0	0	<b>419</b>

**REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2**

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
334	Parks Depot Reconfiguration	57	0	0	0	0	57
335	Streetspace Plan	2,717	0	0	0	0	2,717
336	New River Sports & Fitness	918	533	0	0	0	1,451
338	Road Danger Reduction	631	530	530	530	530	2,750
341	Leisure Services	1,992	2,580	1,063	1,063	0	6,698
343	Tottenham Parks	1,500	0	0	0	0	1,500
345	Replacement Parks and Housing Machinery	300	250	100	50	50	750
346	Waste Vehicles and Bins	0	2,023	23,077	0	0	25,101
119	School Streets	361	0	0	0	0	361
452	Low Carbon Zones	113	0	0	0	0	113
455	Replacement Cloud based IT solutions for Planning, Building Control & Land Charges	60	0	0	0	0	60
4013	Clean Air School Zones	400	400	400	400	0	1,600
4014	Walking and Cycling Action Plan (WCAP) LTN delivery	609	609	609	609	609	3,045
4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	433	567	567	567	566	2,700

**REVISED 2025/26 - 29/30 (GF) CAPITAL MTFS AS AT QUARTER 2**

SCHEME REF	SCHEME NAME	2025/26 Revised Budget (after Virement) (£'000)	2026/27 Budget (£'000)	2027/28 Budget (£'000)	2028/29 Budget (£'000)	2029/30 Budget (£'000)	2025/26 - 29/30 Total (£'000)
4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	118	118	118	118	118	590
<b>Environment &amp; Resident Experience</b>		<b>26,653</b>	<b>20,060</b>	<b>39,994</b>	<b>14,717</b>	<b>12,903</b>	<b>114,326</b>

## Appendix 8 – Proposed Virements (Revenue and Capital)

### 1.1 Proposed GF Revenue Virements for Quarter Two (2025/26)

#### Revenue Virements for Noting

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Environment and Resident Experience	Parking and Highways	4	1,833	Transfer to Non-Service Contingencies	Allocating the agreed E&RE 5% FTE saving from corporate budget to the Directorate
Environment and Resident Experience	Parking and Highways	5	1,148	Transfer from Non-Service Contingencies	Drawdown from Non-Service Contingencies to cover inflation for Highways & Veolia Contracts for 2025/26
Corporate items	Various	5	4,962	Transfer from Non-Service Contingencies	Drawdown from Non-Service Contingencies to cover Pay Award
Adults, Health and Communities	Adult Social Services	5	3,000	Non-Service Contingencies	Drawdown from Non-Service Contingencies to address cost pressures in Adult Social Services
<b>Total virements for Noting</b>			10,944		

#### Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Adult's Housing and Health	Adult Social Services	4	40,610	Budget Realignment	Redistribution of MTFS Savings and increased budget within the directorate
Adult's Housing and Health	Adult Social Services	4	11,859	Grant Funding Allocation	Allocation of the Social Care Support Grant within the directorate

## Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Adult's Housing and Health	Adult Social Services	4	67,153	Budget Adjustment	Reallocation of MTFs Savings and increased budget within the directorate
Adult's Housing and Health	Various	5	30,969	Grant Allocation	Realignment of 2025/26 Public Health budgets including the transfer of Public Health grants into the service budgets
Adult's Housing and Health	Adult Social Services	5	2,664	Grant Allocation	Allocation of the MHCLG Care Support Grant
Children's Services	High Needs Block	6	5,160	Grant Allocation	Allocation of the High Needs Block Grant 2025/26
Children's Services	Early Years	6	17,521	Grant Allocation	Allocation of the Early Years Block grant for 2025/26
Finance and Resources	Corporate Property Model	4	788	Budget Reallocation	Reallocation of budget from Ashley Road Depot (now demolished) to Watermead Way
Finance and Resources	Strategic Procurement	6	717	Budget Realignment	Budget Realignment within Strategic Procurement to reflect restructure
Culture, Strategy and Communities	Placemaking & Communities	4	6,326	Budget Realignment	Realignment of budgets within Placemaking and Communities to more accurately reflect spending
Culture, Strategy and Communities	Placemaking & Communities	5	1,248	Budget Realignment	Realignment of budgets within Placemaking and Communities to more accurately reflect spending
Environment and Resident Experience	Parks and Leisure	4	8,033	Budget Realignment	Realignment of budgets within Parks and Leisure to more accurately reflect spending
Environment and Resident Experience	Parking and Highways	4	894	Grant Allocation	Allocation of 2025/26 Mayor's Office for Policing and Crime (MOPAC) Grant

## Revenue Virements for Approval

Directorate	Service/AD Area	Period	Budget Adjustment (Virement) £'000	Reason for budget changes	Description
Environment and Resident Experience	Parking and Highways	5	1,881	Budget Realignment	Realignment of Waste Enforcement budget to more accurately reflect actual expenditure in 2025/26
Environment and Resident Experience	Customer Services	6	865	Budget Realignment	Customer Services Budget Realignment to better reflect expenditure for 2025/26
Corporate items	Unallocated Core Grants	6	10,838	Budget Realignment	Realignment of specific government grants onto newly created grant codes
Housing Revenue Account	Haringey Repairs Service	4	1,450	Budget Reallocation	Budget realignment within the Haringey Repairs Service to more accurately reflect actual spending
Housing Revenue Account	Various	5	7,346	Budget Realignment	Realignment of salary budgets within the directorate to more accurately reflect actual spending in 2025/26
Housing Revenue Account	Various	5	1,500	Budget Realignment	Budget realignment of the Pay Award to more accurately reflect salary expenditure for 2025/26
<b>Total virements for Approval</b>			<b>217,821</b>		
<b>Total All Q2 Virements</b>			<b><u>228,765</u></b>		

## 1.2 Proposed GF Capital Virements for Quarter Two (2025/26)

Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Adults, Housing & Health	201	Aids, Adaptation & Assistive Tech -Home Owners (DFG)	10	Disabled Facilities Grant Budget adjustment

**10**

Environment & Resident Experience	333	Waste Management	369	Department for Environment Food, and Rural Affairs for Food Waste Collection Capital Allocation received in FY 2024/25
Environment & Resident Experience	333	Waste Management	(321)	Capital Slippage deferred to 2026/27
Environment & Resident Experience	305	Borough Parking Plan	150	Department for Transport Grant for Electric Vehicle Charging Points
Environment & Resident Experience	311	Parks Asset Management:	119	Network rail grant re: remediation of contaminated silt in Markfield Park
Environment & Resident Experience	313	Active Life in Parks:	932	Football Foundation Grant re: Various Haringey Play Zones
Environment & Resident Experience	313	Active Life in Parks:	30	Oliver Tambo Rec Play grant (LMT - London Marathon Trust)
Environment & Resident Experience	313	Active Life in Parks:	50	Stationers Park Play grant from LMT
Environment & Resident Experience	313	Active Life in Parks:	50	Duckett Common MUGA grant - from Access Sports (British Basketball Association)
Environment & Resident Experience	313	Active Life in Parks:	167	2025/26 & 2026/27 S106 grant award / allocation
Environment & Resident Experience	311	Parks Asset Management:	20	Tewkesbury Terrace (Crowd Funding by The Friend of the Green (Bounds Green)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	50	TFC grant for planting fees for the tree sponsorship scheme



Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Environment & Resident Experience	328	Street & Greenspace Greening Programme	15	Urban Tree Challenge Fund (UTCF5)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	20	Urban Tree Challenge Fund (UTCF6)
Environment & Resident Experience	328	Street & Greenspace Greening Programme	38	Local Authority Treescape Fund (LATF)
Environment & Resident Experience	309	Local Implementation Plan(LIP)	1,397	Budget adjustment to reflect the 2025/26 TfL LIP capital award/allocation
Environment & Resident Experience	335	Streetspace Plan	(125)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	119	School Streets	(638)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4014	Walking and Cycling Action Plan (WCAP) LTN delivery	(360)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4015	Walking and Cycling Action Plan (WCAP) Strategic cycle route delivery	(534)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	4016	Walking and Cycling Action Plan (WCAP) Cycle Parking (Hangers) delivery	(118)	Deletion of budget double counting / duplication in line with SCIL allocation
Environment & Resident Experience	338	Road Danger Reduction	(1,269)	Deletion of budget double counting / duplication in line with SCIL allocation

Directorate	Scheme Number	Scheme Description	Budget Adjustment (Virement) (£'000)	Scheme Description
Culture, Strategy & Communities	480	Wood Green Regen (2)	486	2025/26 UKSPF capital grant award - Penstock Tunnel
Culture, Strategy & Communities	493	Your Bruce Grove	87	2025/26 UKSPF capital grant award - Chestnut Road
Culture, Strategy & Communities	402	Tottenham Hale	100	2025/26 UKSPF capital grant award - Tottenham Hale (Wayfinding)
Culture, Strategy & Communities	421	HRW Acquisition	(861)	Capital Slippage deferred to future years
Culture, Strategy & Communities	480	Wood Green Regen (2)	(1,028)	Capital Slippage deferred to future years
Culture, Strategy & Communities	488	Your Seven Sisters	(1,323)	Capital Slippage deferred to future years

**(2,539)**

Finance & Resources	316	Asset Management of Council Buildings	(1,373)	Capital Slippage deferred to future years
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**(1,373)**

**OVERALL TOTAL =**

**(3,860)**

## APPENDIX 9 – Write off Summary

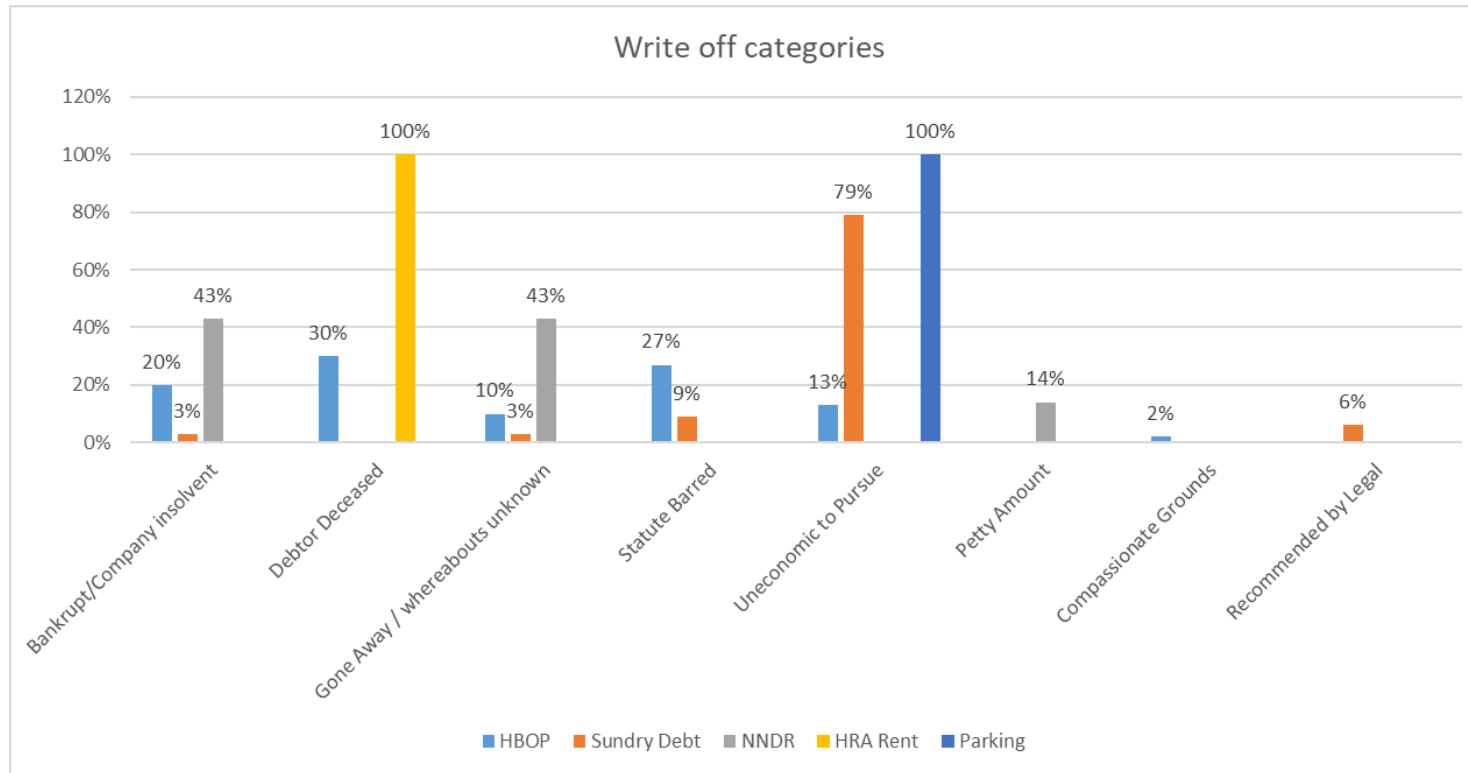
### Write off Summary Report - Quarter 2

- 1.1 All Council debt is considered recoverable. The Corporate Debt Management Service makes every effort to collect charges due to the Council. However, in some circumstances it is appropriate to write off a debt when all forms of recovery action have been exhausted.
- 1.2 This quarterly update is for information purposes only, which details the debts that were submitted for write off for the period 1<sup>st</sup> July 2025 to 30<sup>th</sup> September 2025 **(Q2)**. These relate to delinquent accounts where all forms of recovery action had been fully exhausted.
- 1.3 Council Debt is written off in line with the instructions set out within the Financial Regulations, following Legal advice, Court instruction or in accordance with the Limitations Act 1980. These sums have all been approved by the Corporate Director of Finance and Resources under her delegated authority and, where appropriate, the Lead Member for Finance and Resources.
- 1.4 The table below summarises the Q2 write off by service type, value and volume.

Quarter 2 Write Off, Financial Period 1st July 2025 - 30th Sept 2025									
Service	Council Tax	NNDR (Business Rates)	HBOP (Housing Benefit Overpayments)	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
<b>Under £50k</b>	£0.00	£100,953.68	£125,480.08	£272,061.04	£0.00	£0.00	£83,355.76	£3,946,969.00	£4,528,819.56
<b>Volume</b>	0	61	71	72	0	0	31	19643	19878
<b>Over £50k</b>	£0.00	£0.00	£0.00	£0.00	£0.00	£0.00	£315,222.00	£0.00	£315,222.00
<b>Volume</b>	0	0	0	0	0	0	2	0	2
<b>Total Value</b>	<b>£0.00</b>	<b>£100,953.68</b>	<b>£125,480.08</b>	<b>£272,061.04</b>	<b>£0.00</b>	<b>£0.00</b>	<b>£398,577.76</b>	<b>£3,946,969.00</b>	<b>£4,844,041.56</b>
<b>Total Volume</b>	<b>0</b>	<b>61</b>	<b>71</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>33</b>	<b>19,643</b>	<b>19,880</b>

1.5 There are two cases over £50,000, totalling £315,222. One relates to a £150,000 business loan issued through the Opportunity Investment Fund. The other relates to rent overpayments amounting to £165,222, made to a provider of temporary accommodation for adults and families. (see appendix 9B).

1.6 The category composition of the above write offs is shown below.



## **Appendix 9B – Debt Write Off (includes less than £50,000 and greater than £50,000)**

### **Debt Write off Greater than £50,000**

- 1.1 All large businesses or organisations expect a certain level of income to become irrecoverable and therefore plan for some level of write-off. Occasionally, for a variety of reasons, debts do arise which become irrecoverable. Under Haringey's constitution, debts of £50,000 or more require the approval of the Cabinet member for Finance or Cabinet.
- 1.2 Two debts over £50,000 has been approved for write off in this quarter and set out below. The Council's bad debt provisions are sufficient to cover the full value of this write-off.
- 1.3 Company A - £165,222– This debt is in relation to a company providing temporary accommodation.
- 1.4 Company B - £150,000– This debt is in relation to a loan provided via the Opportunity Investment Fund (OIF) programme.



## Culture, Community Safety and Environment Scrutiny Panel

### Work Plan 2022 - 26

<b>1. Scrutiny review projects;</b> These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e., ones that cover the terms of reference of more than one of the panels.		
Project	Comments	Priority
Litter/fly tipping	The Panel would like to do a [piece of detailed scrutiny work around litter and fly-tipping and how this could be improved. It’s noted that the Veolia contract is due for renewal and there is an opportunity to link in the with priority setting process for a new waste contract.	

<b>2. “One-off” Items;</b> These will be dealt with at scheduled meetings of the Panel. The following are suggestions for when particular items may be scheduled.	
Date	Potential Items
2022-23	

<b>30 June 2022</b>	<ul style="list-style-type: none"> <li>• Membership and Terms of Reference</li> <li>• Appointment of Non-Voting Co-opted Member</li> <li>• Waste and Recycling Update</li> <li>• Community Safety Update</li> <li>• Work Programme</li> </ul>
<b>05 September 2022</b>	<ul style="list-style-type: none"> <li>• Cabinet Members Questions, Cabinet Member for Climate Action, Environment &amp; Transport, and Deputy Leader of the Council</li> <li>• Low Traffic Neighbourhoods</li> <li>• Walking and Cycling Action Plan</li> <li>• Update on Parking Management It System</li> <li>• Street Trees</li> <li>• Pocket Parks</li> <li>• Work Programme</li> </ul>



<p><b>14 November 2022</b></p>	<ul style="list-style-type: none"> <li>• Cabinet Member Questions – Cabinet Member for Economic Development, Jobs &amp; Community Cohesion (to cover areas within the Panel’s terms of reference that are within that portfolio). * <ul style="list-style-type: none"> <li>○ How is the Council encouraging use of brownfield sites in the borough to protect green spaces.</li> <li>○ Interaction between crime and youth service provision</li> </ul> </li> <li>• Police Priorities in Haringey &amp; Community Safety Partnership Update; To invite comments from the Panel on current performance issues and priorities for the borough’s Community Safety Partnership. <ul style="list-style-type: none"> <li>○ Update on Police activities to combat Domestic violence and under reporting of this crime type</li> <li>○ Hate Crime</li> </ul> </li> </ul> <p>* Item withdrawn – to be rescheduled.</p>
<p><b>15 December 2022 (Budget Meeting)</b></p>	<ul style="list-style-type: none"> <li>• Cabinet Member Questions – Cabinet Member for Communities and Civic Life</li> <li>• Budget Scrutiny</li> <li>• Update on Leisure Services inc take up discretionary rate.</li> <li>• Parks Performance.</li> <li>• Summer Major Events programme in Finsbury Park</li> </ul>

<b>16 March 2023</b>	<ul style="list-style-type: none"> <li>• Cabinet Member Questions – Cabinet Member for Tackling Inequality &amp; Resident Services <ul style="list-style-type: none"> <li>○ Highways Update and progress around introduction of 20mph speed limits.</li> </ul> </li> <li>• Update on Litter and Fly tipping</li> <li>• Update on Recycling Performance</li> <li>• Update on PMIS</li> </ul>
<b>2023/24</b>	
<b>13 July</b>	<ul style="list-style-type: none"> <li>• Terms of Reference</li> <li>• Appointment of Non-Voting Co-opted Member</li> <li>• Floodwater Management</li> <li>• Work Programme</li> </ul>
<b>11<sup>th</sup> September 2023</b>	<ul style="list-style-type: none"> <li>• The Council's response to date on Baroness Casey's Review into the Metropolitan Police.</li> <li>• Street Lighting</li> <li>• EV charging</li> </ul>

<b>6 November 2023</b>	<ul style="list-style-type: none"> <li>Police Priorities in Haringey &amp; Community Safety Partnership Update; To invite comments from the Panel on current performance issues and priorities for the borough's Community Safety Partnership.</li> <li>A New Met for London</li> </ul>
<b>19 December 2023 (Budget)</b>	<ul style="list-style-type: none"> <li>Budget Scrutiny</li> <li>CS&amp;HC strategy</li> </ul>
<b>27 February 2023</b>	<ul style="list-style-type: none"> <li>Cabinet Member Questions</li> </ul>

#### 2024/25: Climate, Community Safety & Environment Scrutiny Panel

<b>1. Scrutiny review projects;</b> These are dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Should there not be sufficient capacity to cover all these issues through in-depth pieces of work, they could instead be addressed through a “one-off” item at a scheduled meeting of the Panel. These issues will be subject to further development and scoping. It is proposed that the Committee consider issues that are “cross cutting” in nature for review by itself i.e., ones that cover the terms of reference of more than one of the panels.		
<b>Project</b>	<b>Comments</b>	<b>Priority</b>

<b>31 July 2024</b>	<ul style="list-style-type: none"> <li>• Appointment of Non-Voting Co-opted Member</li> <li>• Update on actions from the meeting held on the 27<sup>th</sup> of Feb and ward level data for Anti-Social Behaviour (ASB) review specifically .To look into requesting additional data around demographic of ASB perpetrators from the police.</li> <li>• And to review existing statistics around complaint handling from residents and to present at the next meeting, along with proposals for improving the response process and providing an update on progress</li> <li>• Statement of Gambling Policy - consultation - statutory comments will be required from the Panel</li> <li>• Work Programme discussion and initial ideas on reviews.</li> </ul>	
<b>12 September 2024</b>	Cabinet Member for Resident Services and tackling inequality - Cabinet Questions Waste Contract update Parking Policies and Strategy update Quarterly Performance data	
<b>7 November 2024</b>	Online budget briefing meeting to inform Budget proposal for comments/ Recommendations	
<b>14<sup>th</sup> of November</b>	New additional meeting Budget proposal for comments/ Recommendations	
<b>17 December 2024</b> <b>Climate Change</b>	Street Lighting review update to Committee. Cabinet member Questions - Cabinet Member for Climate Action, Environment & Transport	

	<ul style="list-style-type: none"> <li>• Discussion on Climate Action Plan –and potential recommended changes to content and structure.</li> <li>• Any required further Budget recommendations</li> </ul>
<b>11<sup>th</sup> March 2025</b> Community Safety	<p>Invitation to the</p> <ul style="list-style-type: none"> <li>• Borough Commander,</li> <li>• Community Safety Partnership attendees</li> <li>• and Youth Council member.</li> <li>• Special focus on knife crime, ASB and street thefts</li> </ul> <p><b>Cabinet Member for Communities questions</b></p> <ul style="list-style-type: none"> <li>• Available quarterly performance data</li> <li>• Update on PSPO Consultation responses</li> </ul>
<b>2025</b> <b>Potential Scrutiny Review on The Walking and Cycling Action Plan – possibly related to the Active Transport Policy plan</b>	<p>Timescales to be agreed.</p> <p>A formal in-depth review on the position of cyclists within the road users hierarchy in the borough</p> <p>Scope written to be presented at the March meeting but to be agreed after.</p>
<b>28 July 2025</b>	<ul style="list-style-type: none"> <li>• Terms of Reference</li> <li>• ASB Draft Policy</li> <li>• Good Neighbourhood Management Draft Policy</li> <li>• Climate Action Plan</li> <li>• Deputation re LTN's</li> <li>• Deputation on DEN/ Heat networks</li> <li>• Work Programme discussion and consideration of scope</li> </ul>

<b>15 September 2025</b>	<p>Quarter 1 Budget Monitoring Report</p> <p>Corporate Delivery Plan - Quarter 1 2025/26 Performance Update</p> <p>Statement of Licensing Policy</p> <p>Scrutiny Review of Walking and Cycling Action Plan - proposed revised scope and project plan</p>
<b>6 November 2025</b>	<p>Budget</p> <p>Scrutiny Review of Walking and Cycling Action Plan – evidence gathering</p>
<b>16 December 2025</b>	<p>Draft Library Strategy</p> <p>Q2 Finance update</p> <p>Deputation</p> <p>Scrutiny Review of Walking and Cycling Action Plan – verbal update</p>
<b>23 February 2026</b>	<p>Street Lighting Update – exploring functionality</p> <p>Street lighting informal review recommendations to services have come back from the service areas and the panel</p>

	Borough Commander? TBC
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### **Walking and Cycling Action Plan – Formal In-depth Review**

A formal in-depth review on the position of cyclists within the road users hierarchy in the borough.

### **Climate Focussed Meeting**

Deputations for June

- LTN's
- Decentralised Energy Network (DEN)/ Heat networks

Alternative approaches to reducing carbon and the impact on the Edmonton Incinerator would then be considered at the next meeting and included in the work plan.

### **Leisure Services Update**

**Waste Management** – possibly addressing frequency, fleet, contract renewal

### **Community Safety - March 2026**

As per meeting of March 2025 - In light of the short-term nature of youth justice projects the Panel recommends that expertise within the voluntary sector be sought by Cabinet Members to ensure that officers have the research, evidence and organisational support to successfully apply for longer term funding opportunities if they exist.

The Chair also mentioned when next year Community Safety was considered, voluntary organisations should be invited

It was decided that the Stop and Search Community Monitoring Groups and MOPAC's Disproportionality Group be invited to talk about Stop and Search in further depth at a later session

**London Borough of Culture 2027** – Aspirations and progress to date